

Before Starting the Special CoC Application

You must submit both of the following parts in order for us to consider your Special NOFO Consolidated Application complete:

1. the CoC Application, and
2. the CoC Priority Listing.

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The Special Notice of Funding Opportunity (Special NOFO) for specific application and program requirements.
2. The Special NOFO Continuum of Care (CoC) Application Detailed Instructions for Collaborative Applicants which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

CoC Approval is Required before You Submit Your CoC's Special NOFO CoC Consolidated Application

- 24 CFR 578.9 requires you to compile and submit the Special NOFO CoC Consolidated Application on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You must upload the [Specific Attachment Name] attachment to the 4A. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.
- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

1A-1. CoC Name and Number: OH-500 - Cincinnati/Hamilton County CoC

1A-2. Collaborative Applicant Name: Strategies to End Homelessness, Inc.

1A-3. CoC Designation: UFA

1A-4. HMIS Lead: Strategies to End Homelessness, Inc.

1A-5.	New Projects	
	Complete the chart below by indicating which funding opportunity(ies) your CoC applying for projects under. A CoC may apply for funding under both set asides; however, projects funded through the rural set aside may only be used in rural areas, as defined in the Special NOFO.	
1.	Unsheltered Homelessness Set Aside	Yes
2.	Rural Homelessness Set Aside	No

1B. Project Capacity, Review, and Ranking–Local Competition

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

1B-1.	Web Posting of Your CoC Local Competition Deadline–Advance Public Notice. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Local Competition Deadline attachment to the 4A. Attachments Screen.	
	Enter the date your CoC published the deadline for project application submission for your CoC's local competition.	07/08/2022

1B-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. (All Applicants)	
	Special NOFO Section VII.B.1.a.	
	You must upload the Local Competition Scoring Tool attachment to the 4A. Attachments Screen.	
	Select yes or no in the chart below to indicate how your CoC ranked and selected new project applications during your CoC's local competition:	
	1. Established total points available for each project application type.	Yes
	2. At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	No
	3. At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	No

1B-3.	Projects Rejected/Reduced–Notification Outside of e-snaps. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4A. Attachments Screen.	
	1. Did your CoC reject or reduce any project application(s)?	No
	2. Did your CoC inform the applicants why their projects were rejected or reduced?	No
	3. If you selected yes, for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, list the latest date of any notification. For example, if you notified applicants on 6/26/22, 6/27/22, and 6/28/22, then you must enter 6/28/22.	

1B-3a.	Projects Accepted–Notification Outside of e-snaps. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Notification of Projects Accepted attachment to the 4A. Attachments Screen.	
	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, list the latest date of any notification. For example, if you notified applicants on 6/26/22, 6/27/22, and 6/28/22, then you must enter 6/28/22.	10/05/2022
1B-4.	Web Posting of the CoC-Approved Special NOFO CoC Consolidated Application. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Web Posting–Special NOFO CoC Consolidated Application attachment to the 4A. Attachments Screen.	
	Enter the date your CoC posted its Special NOFO CoC Consolidated Application on the CoC’s website or affiliate’s website–which included: 1. the CoC Application, and 2. Priority Listings.	10/18/2022

2A. System Performance

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

2A-1.	Reduction in the Number of First Time Homeless—Risk Factors.	
	Special NOFO Section VII.B.2.b.	
	Describe in the field below:	
1.	how your CoC determined which risk factors your CoC uses to identify persons becoming homeless for the first time;	
2.	how your CoC addresses individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families.	

(limit 2,500 characters)

- 1) Our community has reduced the number of people experiencing first-time homelessness. STEH analyzes data on risk factors to reduce first time homelessness. Our data analyst reviews HMIS, ERA, TANF, Coordinated Entry data from the VI-SPDAT project and Central Access Point (CAP) Helpline data regarding demand for services to better target prevention resources. Coordinated Entry is operated by STEH, so we have direct access to clients' stories. We examine peer-reviewed literature, sit on collaborative eviction prevention group formed by City of Cincinnati, and have access to comprehensive stimulus ERA eviction prevention data. We consult with emergency assistance service providers and client focus groups and adapt funding to system needs. Covid impacted risk for first time homelessness due to diagnosis and job loss. Local risk factors include Covid diagnosis, zero income, large family size, staying doubled-up, previous evictions, limited education, 2+ moves within the last 30 days, and criminal convictions.
- 2) Our community has run Prevention/Shelter Diversion since 2012 with federal, local government, state, and private funding, and most recently expanded with Covid stimulus funding. We are always seeking to expand diversion programming to target those data analysis indicates are most likely to enter CoC system. CAP assesses callers to identify those most likely to become homeless and places at-most-imminent-risk households in Shelter Diversion program. Eligibility follows federal ESG regulations and priority is determined based on need. Foundation funding has been secured for Aftercare. STEH also partners with the County and other emergency assistance providers for eviction prevention, utility, and food assistance. The largest ERA providers, such as the County and the City, share data with STEH. Since Covid, this collaboration has strengthened, given federal stimulus funds for eviction prevention (i.e. CARES, ERA). Also have data on TANF funds used for prevention. CoC YHDP runs youth-specific prevention/diversion focusing on safe and appropriate natural supports, while continuing services to maintain housing stability. Also, our CoC focuses on cross sector partnerships to decrease inflow from systems that traditionally drive homelessness including justice, child welfare, education, and healthcare.
- 3) STEH in consultation with the CoC Board is responsible.

2A-2.	Length of Time Homeless--Strategy to Reduce. (All Applicants)	
	Special NOFO Section VII.B.2.c.	
	Describe in the field below:	
	1. your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;	
	2. how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

(limit 2,500 characters)

1. Strategies to reduce length of time homeless (LOTH) include immediate client-focused planning for exit to permanent housing at initial shelter intake or outreach engagement. Coordinated Entry System (CES) prioritizes persons with the longest LOTH, chronically homeless being the highest priority. CoC has added chronically homeless to our prioritization for RRH along with PSH. STEH data analyst has developed system data model to improve system flow. For singles, our system is piloting progressive engagement RRH to PSH for those who need longer support. YHDP uses shared housing to shorten LOTH. CoC contracts with Padmission and provides system level landlord engagement and housing navigation to increase housing stock and rapidly get clients leased up. Extensive partnership with PHA allows CES makes to refer both EHV and HCV programs, giving priority to those persons with longest LOTH. Our CoC recognizes that pandemic changed rental market and made housing placements more difficult, particularly for larger families that were staying in temporary emergency shelter. While we saw only a very slight increase in LOTH in 2021 for persons in ES, SH and TH, the time needed to find people a housing unit increased significantly. This community-wide problem had an impact on local elections; new city council members all have increasing access to Affordable Housing on their agendas. CoC hopes to maintain focus on affordable housing as stimulus dollars diminish. CoC is collaborating on the best use of stimulus dollars, such as HOME-ARP to shorten LOTH long term.

2. CoC reviews CES data on LOTH on individual, project, and system levels via 100% HMIS coverage. CES uses by-name-list data in real time and persons with longest LOTH are prioritized for housing. CES matches clients to the most appropriate component and housing navigators assist with locating and leasing units. The CES team also reviews system match-to-housed data with workgroups to improve practices and shorten duration. Annual CoC prioritization process awards points to projects with shorter match-to-housed times and length of stay in shelter is a performance measure for ESG allocations. As such, projects have incentive to shorten LOTH.

3. STEH with CoC Board is responsible.

2A-3.	Successful Permanent Housing Placement or Retention. (All Applicants) Special NOFO Section VII.B.2.d.	
	Describe in the field below how your CoC will increase the rate that individuals and persons in families residing in:	
1.	emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; and	
2.	permanent housing projects retain their permanent housing or exit to permanent housing destinations.	

(limit 2,500 characters)

1. Our CoC strategy to increase rate of exit to permanent housing begins with a focus that exit planning to housing placement should start immediately at initial outreach engagement and shelter intake. Coordinated Entry offers both CoC placements as well as prioritizing persons and families experiencing Category 1 homelessness for EHV and HCV referrals. CoC providers assist clients identify housing and our CoC just began a Property Owner Engagement Program. Once in CoC housing, RRH and TH/RRH projects quickly focus on exit to permanent destinations, immediately integrating long-term services into case planning. We are piloting progressive engagement “light touch” approach to encourage faster stabilization. STEH and CoC work groups research best practices in connecting clients to local and national mainstream benefits. All of these efforts increase movement toward permanent housing, assist clients with long-term stability and improve system flow.

Lack of affordable housing is an ongoing challenge which Covid compounded. Inflation and skyrocketing rents (Per Redfin, Cincinnati has the fastest rate of rent increase in the nation) have furthered the problem, resulting in a slight decrease in positive exits (-2%) in the last SPM reporting period from ES, SH, TH, and RRH; positive exits from SO improved (+1%).

2. Housing retention in PSH stayed level at 97%. Participants in PSH are the most vulnerable and many have also been vulnerable to Covid. They are immediately connected to community resources to supplement CoC case management services and the CoC requires continued assessments to identify service needs. Though we do not urge clients to exit before they are ready, providers are expected to connect clients to other long-term affordable/subsidized housing options when clients are stabilized.

The CoC has a strong partnership with our local PHA, which sits on our CoC Board and holds regular monthly meetings with CoC case managers. EHV project with PHA has one of the highest lease-up rates in the country. CoC refers participants, following “Move On” strategy to HCV program with PHA. PHA prioritizes 1,150 HCV referrals for people exiting CoC Housing. PSH is top priority for this resource.

2A-4.	Returns to Homelessness–CoC’s Strategy to Reduce Rate. (All Applicants)	
	Special NOFO Section VII.B.2.e.	

Describe in the field below:	
1.	how your CoC identifies individuals and families who return to homelessness;
2.	your CoC’s strategy to reduce the rate of additional returns to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,500 characters)

1. Our overall recidivism rate is down 3 points and our CoC is proud to have shown a drop in recidivism in both 2020 and again this year in 2021. We have 100% HMIS coverage of shelters, outreach, and housing in our CoC. This allows us to easily identify clients who have returned to homelessness.

2. We have greatly improved the analysis of HMIS data allowing better insights into risk factors for recidivism. Info collected from participant focus groups and from service providers is shared to help identify interventions to decrease returns. We know across sub-populations, more than 1 episode of homelessness increases the likelihood of future homelessness. Exits to friends/family are at high risk of recidivism. Households with at least \$1,000/month in income are at lower risk of recidivism compared to those without income.

Strategies to prevent recidivism include:

a. Identifying the first-time homeless and focusing on rapid exit from homelessness with short-term financial assistance services.

b. Increasing resources for services to extend after exit. Family providers developed a consistent Aftercare program offering post-services to all families exiting. CES Helpline connects would-be returning families to Aftercare services first.

c. Youth strategies focus on stabilizing relationships with client-identified natural supports. YHDP enables youth to maintain supportive services for long-term stabilization.

d. Move-on strategy enables 1,150 households exiting supportive housing programs to access ongoing housing subsidy for long-term stability.

e. CoC has a formal partnership with furniture bank to further establish individuals in their home and create a greater sense of investment and stability.

f. CoC is researching best practice protocols on connection to mainstream benefits and non-cash resources.

g. CoC and VA partner on an Employment subcommittee to connect CoC participants and homeless Vets to job readiness and job training, second chance employers. The joint subcommittee hosts targeted job fairs for persons experiencing homelessness to help increase income and reduce likelihood of return.

3. Strategies to End Homelessness with CoC Board

2A-5.	Increasing Employment Cash Income–Strategy. (All Applicants)	
	Special NOFO Section VII.B.2.f.	

Describe in the field below:	
1.	the strategy your CoC has implemented to increase employment cash sources;
2.	how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase income from employment.

(limit 2,500 characters)

1. In our CoC, employment is a high priority. Strategies the CoC has implemented include cross sector partnerships at the system level and we evaluate projects on this metric in the CoC competition process, thus incentivizing projects to connect clients with employment opportunities. To assist projects in making those connections, the CoC and VA run a joint monthly Employment Subcommittee, including local workforce development and Hamilton County Job and Family Services (JFS). Multiple CoC agencies' employment staff attend. One example of this groups activity-the committee is again hosting a targeted job fair for CoC-specific and VA clients, with multiple employers specifically willing to hire persons with experience of homelessness.

2. The CoC/VA partnership helped clients participate in virtual job fairs during Covid, connecting clients and Veterans to public and private employers, some of which prioritize CoC clients for hire. CoC subrecipient, the Center for Independent Living Options (CILO), holds job readiness trainings partnering with the local workforce development board, Ohio Means Jobs (OMJ) and Southwest Ohio Workforce Investment Board. The Urban League, Easter Seals and CincyWorks all participate in the monthly Employment Committee. Cincinnati State Technical College Workforce Development Center presents training opportunities. Workforce Innovation and Opportunity Act (WIOA) staff assist with job training and transportation. CityLink provides job training and on-going employment support to RRH and shelter diversion clients. Some of these programs pay the participants while they are undergoing their training. The CoC has a strong partnership to the community's lead agency in SOAR services to assist in applying for SSI and SSDI. CoC works with dedicated Social Security office staff to help secure documentation needed by clients. JFS is an active CoC partner. One program JFS offers is the Comprehensive Case Management Employment Program to youth. YHDP also partners with Greater Cincinnati Behavioral Health for the "YES" Program – Youth Employment Services. The public library partners with our CoC as well, providing computer access for resume building, "job help office hours" and searchable online job boards.

3. Strategies to End Homelessness in consultation with CoC Board.

2A-5a.	Increasing Non-employment Cash Income—Strategy. (All Applicants)	
	Special NOFO Section VII.B.2.f.	
	Describe in the field below:	
1.	the strategy your CoC has implemented to increase non-employment cash income;	
2.	your CoC's strategy to increase access to non-employment cash sources; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

(limit 2,500 characters)

1. Current strategies to increase access to non-employment cash income include screening all participants, at intake, for current non-employment cash income eligibility and quickly connecting anyone not receiving full benefits to a dedicated staff person at the county public benefits office (JFS). CoC partners with dedicated liaison staff at Social Security office to obtain needed client documentation and quickly apply for available benefits. UFA staff is researching local and national best practices to establish community-wide protocols for how agencies can most efficiently connect participants to all available local and national mainstream benefits, including cash sources. Our CoC incentivizes programs to increase non-employment income by tracking receipt of non-cash income as a scored outcome in the annual CoC competition process. Projects that increase participants' non-employment income are rewarded points in the objective scoring matrix, translating to higher placement in the community priority list.

2. The CoC has strong partnerships across the community to continue to increase access to non-employment cash sources. Including:

- JFS works with CoC participants to improve access to non-cash benefits, particularly for families and youth. JFS has dedicated staff to assist persons in homelessness. They process participant applications with presumptive eligibility for CoC participants, which expedites enrollment. JFS also offers case conferencing to regularly evaluate progress in benefits acquisition.
- Local Social Security Office provides dedicated liaison staff to our CoC agencies to obtain documentation and benefits quickly and efficiently for clients.
- All CoC-funded projects must have an in-house SOAR-trained staff person or a formal relationship with the local SOAR Program provider to assist individuals in quickly acquiring SSI/SSDI.
- In YHDP, legal services are provided in-house to youth, including assistance in obtaining and/or increasing child support payments and other cash benefits.
- The CoC has an excellent relationship with the local VA and connects veterans to VA cash sources quickly.
- CoC and public library collaborate to promote free tax preparation to obtain refunds when available.

3. STEH in consultation with CoC Board.

2B. Coordination and Engagement–Inclusive Structure and Participation

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

2B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry. (All Applicants)	
	Special NOFO Sections VII.B.3.a.(1)	
	In the chart below for the period from May 1, 2021 to April 30, 2022:	
	1. select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or	
	2. select Nonexistent if the organization does not exist in your CoC’s geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing of CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	CoC-Funded Victim Service Providers	Yes	Yes	Yes
5.	CoC-Funded Youth Homeless Organizations	Yes	Yes	Yes
6.	Disability Advocates	Yes	Yes	Yes
7.	Disability Service Organizations	Yes	Yes	Yes
8.	Domestic Violence Advocates	Yes	Yes	Yes
9.	EMS/Crisis Response Team(s)	Yes	Yes	No
10.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
11.	Hospital(s)	Yes	Yes	No
12.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
13.	Law Enforcement	Yes	Yes	No
14.	Lesbian, Gay, Bisexual, Transgender, Queer (LGBTQ+) Advocates	Yes	Yes	Yes
15.	LGBTQ+ Service Organizations	Yes	Yes	Yes
16.	Local Government Staff/Officials	Yes	Yes	No
17.	Local Jail(s)	Yes	Yes	Yes
18.	Mental Health Service Organizations	Yes	Yes	Yes
19.	Mental Illness Advocates	Yes	Yes	Yes

20.	Non-CoC Funded Youth Homeless Organizations	Yes	Yes	No
21.	Non-CoC-Funded Victim Service Providers	Yes	No	No
22.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
23.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
24.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
25.	Other homeless subpopulation advocates	Yes	Yes	Yes
26.	Public Housing Authorities	Yes	Yes	Yes
27.	School Administrators/Homeless Liaisons	Yes	Yes	No
28.	Street Outreach Team(s)	Yes	Yes	Yes
29.	Substance Abuse Advocates	Yes	Yes	Yes
30.	Substance Abuse Service Organizations	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Service Providers	Yes	Yes	Yes
	Other:(limit 50 characters)			
33.	Legal Aid, Health Care for the Homeless; Health Department; Public Library	Yes	Yes	No
34.	HIV Advocates; VA	Yes	Yes	Yes

2B-2.	Open Invitation for New Members. (All Applicants)	
	Special NOFO Section VII.B.3.a.(2), V.B.3.g.	

	Describe in the field below how your CoC:
1.	communicated the invitation process annually to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join your CoC; and
4.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, other People of Color, persons with disabilities).

(limit 2,500 characters)

- 1) STEH solicits new applicants in initial community CoC competition public notice and throughout local competition process via STEH’s website, social media, City & County meetings, public TV, radio, etc. Stakeholders are encouraged to share invitations with new entities. STEH provides an annual CoC Orientation for potential and current partners to learn about the local process prior to the CoC competition. STEH holds community-wide meetings & one-on-one meetings offering information and technical assistance to entities new to the process.
- 2) Monthly workgroup & CoC Board meetings are held via virtual platforms, open to the public, and accessible to all. Recordings of CoC meetings on STEH website are closed captioned & text files are text-to-speech compatible.
- 3) STEH conducts outreach to County Disability Services, Community Action Agency, The Public Library, hospitals, schools, & Cincinnati Association for the Blind. Beginning with the FY2021 budget, STEH set aside increased funding dedicated to support events to engage PWLX and compensate people for providing consultation with the CoC. STEH made virtual and physical fliers notifying people of the opportunities and shared them with partner agencies to share with current and past clients and placed them throughout the community where people experiencing homelessness or receiving services were likely to present. STEH offers a rate of \$25 an hour in consideration of comparable pay for others providing input and the local cost of living. STEH offers flexible payment processes to ensure people can easily access the income they earn.
- 4) Last year, STEH hired Racial Equity Partners to assist in developing an operational roadmap to center racial equity throughout the community. All recommendations to advance racial equity in the Racial Equity Strategic Plan were adopted by the CoC Board, including empowering a Racial Equity Core Team to advance the objectives in the plan. One of the five strategic priorities in advancing racial equity is to learn more about the unique circumstances around Latinx homelessness because despite our outreach, data indicates that this population may be underserved. Engagement and recruitment of service providers with focus on the Latinx community is currently underway. Organizations serving culturally specific communities are intentionally included in communication regarding the CoC competition, housing, services, and employment available in the CoC.

2B-3.	CoC’s Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness. (All Applicants)	
	Special NOFO Section VII.B.3.a.(3)	

Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)

1) Our CoC Board maintains dedicated seats for a broad array of expertise including: lived experience, racial equity, PHA, housing programs (PSH, RRH, TH/RRH, Prevention), DV, local government, advocacy, healthcare, education liaisons, street outreach, etc. We engage cross-sector with child welfare, criminal justice, workforce development, faith-based organizations, private funders, corporations, & local government. All work to sync priorities & coordinate services for preventing and ending homelessness. Our CoC receives input through eight CoC workgroups with specific expertise that meet monthly. We conduct community-wide publicly announced meetings & focus groups throughout the year.

2) CoC has at least four community-wide public meetings per year, including our CoC Prioritization Event, via virtual platforms accessible to all. We maintain a robust social media presence across multiple platforms including STEH's website. STEH posts meetings on our local newspaper's online calendar, & send community-wide newsletters, available to both existing & potential new agencies. Individuals & participants are also welcomed at eight monthly workgroups &/or board meetings, all of which are open to the public & held via virtual platforms, scheduled & announced in advance. We conduct focus groups & feedback surveys throughout the year. We have hired Persons with Lived Experience as paid consultants to participate in planning and policy development. STEH participated in HOME-ARP planning sessions with stakeholders across the community to provide consultation preventing homelessness.

3) Our CoC is built on collaboration. Eight workgroups and sub-committees of the CoC Board develop community policies, including all Coordinated Entry participant prioritization and CoC-project prioritization. This expanded during Covid and now monkeypox with regular meetings with health officials, housing & shelter agencies, emergency management officials & other services to allow for nimble & time sensitive innovations to address homelessness, homelessness prevention, and potential infectious outbreaks. STEH has operated a Shelter Diversion Program in partnership with several service providers since HPRP was authorized under the American Recovery Act. Over the years, the programming has been improved based on community feedback, participant feedback, identified best-practices, data analysis, outcome measures, and changing needs of the community.

2B-4.	Public Notification for Proposals from Organizations Not Previously Funded. (All Applicants)
	Special NOFO Section VII.B.3.a.(4)

Describe in the field below how your CoC notified the public:	
1.	that your CoC's local competition was open and accepting project applications;
2.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
3.	about how project applicants must submit their project applications;
4.	about how your CoC would determine which project applications it would submit to HUD for funding; and
5.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.

(limit 2,500 characters)

1.& 2. STEH meets with organizations interested in first-time CoC funding year-round, solicits new applicants through community CoC competition public notice, and throughout local competition process via STEH's website, social media, City & County meetings, broadcast on public TV, local radio, etc. Stakeholders are encouraged to share invitations with unfunded entities. STEH specifically sent invitations to agencies not yet receiving CoC Funding. STEH also regularly presents at local public government meetings and has presence in local media, explaining how to apply for CoC funding.

3. On March 29, 2022, in digital communications and live web-conference that was open to the public, UFA explained that applicants were to submit "Intent to Apply" forms. In April 2022, UFA released a community CoC Competition Timeline including Notice to Apply deadlines for May 2022. UFA provided the forms and the steps to submit those Intent forms for entry to the competition process. For new projects, this included a virtual or in-person meeting to discuss HUD eligibility, all of which were held by June 2022. The Intent to Apply forms included component type, purpose, projected budget, numbers of persons to be served, etc. The local priority list was then decided by the community and announced in August 2022. Upon release of the NOFO, STEH updated the project application deadline to include that all required documentation would be due 30 days prior to the Final CoC Application deadline.

4. On June 1, 2022, UFA held a live, public, community-wide web-conference and released the approved 2022 community Scoring Criteria Document and metrics which stated that all projects passing HUD CoC and NOFO eligibility would be accepted into the community priority list.

5. Competition forms and deadlines were emailed and posted digitally on multiple platforms, accessible to the public and free of charge. Digital text forms are compatible with text-to-speech for visually impaired persons.

2C. Coordination / Engagement—with Federal, State, Local, Private, and Other Organizations

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

2C-1.	Coordination with Federal, State, Local, Private, and Other Organizations. (All Applicants)	
	Special NOFO Section VII.B.3.b.	
	In the chart below:	
	1. select yes or no for entities listed that are included in your CoC’s coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
	2. select Nonexistent if the organization does not exist within your CoC’s geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with Planning or Operations of Projects
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	
18.	Healthcare for the Homeless, Shelter Diversion Providers; VA	Yes

2C-2.	CoC Consultation with ESG Program Recipients. (All Applicants)	
	Special NOFO Section VII.B.3.b.	

Describe in the field below how your CoC:	
1.	consulted with ESG Program recipients in planning and allocating ESG funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,500 characters)

1. The City of Cincinnati and Hamilton Co. are both ESG recipients. Strategies to End Homelessness (STEH) administers ESG and ESG-CV on their behalf and has a thorough ESG manual by which activities are guided. In the beginning of the pandemic, meetings were held weekly with local health department, CoC Board, service agencies, City & County representatives, etc. to determine best use of ESG-CV funds. We continue to meet regularly to evaluate ongoing needs for ESG-CV funding. STEH facilitates the annual formula ESG allocation meeting on behalf of City/County using performance and need data to prioritize project recommendations for the City and County. ESG jurisdictions have seats on the CoC Board which meets monthly.

2. STEH administers the ESG program on behalf of the City & County. ESG project compliance is monitored by STEH and reported to City and County. City and County have seats on the Monitoring Subcommittee of the CoC Board and City and County attend monitoring exit and entrance conferences of ESG-funded projects. ESG Performance is evaluated using community-determined measures. STEH facilitates an annual funding prioritization process, attended by City, County, ESG-funded agencies, and community stakeholders. STEH employs a data analyst who assists with ESG project evaluation, gaps analyses, and review of need. STEH consults with the City and County yearly to recommend strategic allocation of ESG funds. STEH reports performance through annual CAPERs, quarterly ESG-CV CAPERs, Con Plan updates, and City/County CAPERs.

3. STEH, ensures 100% HMIS coverage. STEH completes and shares system performance data, HIC/PIT data, and annual data with both jurisdictions and the CoC board. STEH provides data and consultation to the City & County to complete the five-year Consolidated Plan, annual Action Plan updates, and City & County CAPERs.

4. STEH provides reporting for the homelessness sections of the Consolidated Plan and Annual Action Plan updates to both jurisdictions. Additionally, STEH has a seat on the City's Community Development Advisory Board, ensuring that CDBG and HOME are coordinated with CoC and ESG, and that the interests of the homeless population and those at risk of homelessness are represented. The local City and County jurisdictions consulted with STEH on HOME-ARP and ERA planning funding and data analysis. Additionally, STEH provided consultation to Northern Kentucky to assist them in determining the best use of stimulus funding.

2C-3.	Discharge Planning Coordination. (All Applicants)
	Special NOFO Section VII.B.3.c.

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1.	Foster Care	Yes
2.	Health Care	Yes
3.	Mental Health Care	Yes
4.	Correctional Facilities	Yes

2C-4.	CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts. (All Applicants)
	Special NOFO Section VII.B.3.d.

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

2C-4a.	CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts–Formal Partnerships. (All Applicants)
	Special NOFO Section VII.B.3.d.

Describe in the field below:

1.	how your CoC collaborates with the entities checked in Question 2C-4; and
2.	the formal partnerships your CoC has with the entities checked in Question 2C-4.

(limit 2,500 characters)

Lighthouse Youth and Family Services is a nonprofit that contracts with multiple area school districts for mental health services. UpSpring is a Youth Education Provider with formal MOU to meet educational needs of children and youth facing homelessness. Subrecipients serving families have partnerships with Public Pre-K, 4C for Children, Learning Grove, and University of Cincinnati’s early childhood education for birth to 3 years. The CoC is working toward a youth by-name list to ensure access to appropriate educational resources. The Youth Homelessness Demonstration Project assists youth seeking GEDs and connects with Scholar House for higher education.

Project Connect (PC), is the McKinney/Vento liaison of Cincinnati Public Schools (CPS) and coordinates with SEAs on behalf of the CoC. PC is by far the most populous LEA in our CoC. PC is identified as a formal partner of and has a dedicated voting seat on CoC Board per CoC Governance Charter, attends CoC workgroups, and participates in system planning. PC assists smaller districts that do not have full-time homelessness staff. Subrecipients meet monthly with PC to review attendance, hold IEP/504 meetings, and problem solve with parents and youth. PC facilitated remote learning during Covid, working with CoC agency education assistants. PC also helped coordinate transportation and works with the CoC to identify families who may be living unsheltered. The Solutions for Family Homeless Children & Youth Taskforce, a collaborative of CoC funded agencies, meets monthly and includes PC, 4C for Children, Learning Grove, Preschool Promise, University of Cincinnati, UpSpring and others.

CoC works closely with McKinney/Vento liaisons in all school districts in County as well. CPS school board members advocate for kids experiencing homelessness, also advancing research into social determinants of health for infants and children. Subrecipients also have individual MOU’s with PC to ensure school-aged children have transportation to school and supplies necessary for success in the classroom.

In order to reach beyond Cincinnati Public Schools, in 2022 STEH has twice offered training to educational staff from around the broader CoC through the Hamilton County Educational Services Center (ESC). Trainings have covered resources available to assist homeless & at-risk households, and how those services can be accessed.

2C-4b.	CoC Collaboration Related to Children and Youth—Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services. (All Applicants)	
	Special NOFO Section VII.B.3.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services

(limit 2,500 characters)

The CoC requires that all projects inform families and youth of educational resources when entering a shelter or housing project. All CoC and ESG funded projects are required to have a designated staff person who works to make educational resources known to participants and to connect interested participants to those services. Strategies to End Homelessness (STEH) confirms knowledge of this requirement from all CoC partners as a part of completing annual project applications. Additionally, as the UFA, STEH enters into funding agreements with all family-serving agencies requiring that they designate a staff person to be responsible for ensuring that children being served in the program are enrolled in school and connected to appropriate services in the community, including early childhood programs such as: Head Start, part C of the Individuals with Disabilities Education Act, and programs authorized under subtitle B of title VII of the Act. All projects must establish policies and practices that are consistent with and do not restrict the exercise of rights provided by subtitle B of Title VII of the McKinney-Vento Act as amended and other laws related to the provision of education and related services to individuals and families experiencing homelessness. Every subrecipient receives at least one annual monitoring that includes review of all policies for consistency with the subaward and all federal, state, and local requirements. The monitoring then tests the implementation of the policies and procedure. The UFA provides technical assistance as needed and works on corrective actions plans with the agency if appropriate. The CoC collaborates with the Local Education Agency (LEA) and the Runaway and Homeless Youth (RHY) funded agency to inform and disseminate resources and best practice to all partners. Both the LEA and RHY agency are voting members of the CoC Board.

2C-5.	Mainstream Resources—CoC Training of Project Staff. (All Applicants)	
	Special NOFO Section VII.B.3.e.	

Indicate in the chart below whether your CoC trains project staff annually on the following mainstream resources available for program participants within your CoC's geographic area:

	Mainstream Resource	CoC Provides Annual Training?
1.	Food Stamps	No
2.	SSI—Supplemental Security Income	Yes
3.	TANF—Temporary Assistance for Needy Families	No
4.	Substance Abuse Programs	Yes
5.	Employment Assistance Programs	Yes
6.	Other	Yes

2C-5a.	Mainstream Resources—CoC Collaboration with Project Staff Regarding Healthcare Organizations. (All Applicants)	
	Special NOFO Section VII.B.3.e.	

Describe in the field below how your CoC:

1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations to assist program participants with enrolling in health insurance;
3.	provides assistance to project staff with the effective use of Medicaid and other benefits; and
4.	works with projects to promote SOAR certification of program staff.

(limit 2,500 characters)

1.UFA provides regular updates to all subrecipients on mainstream resources. CoC Workgroups and Employment subcommittee meet monthly to share resources and connections and host presentations from benefits and service providers. CoC connects clients to services, healthcare, shelter, and housing. The Freestore Foodbank (FSFB), one of CoC's largest agencies, provides significant capacity of SOAR resources, benefits enrollment, and food assistance to the CoC. The UFA also partners with Hamilton County Job and Family Services which has dedicated staff who work specifically with homeless families to apply for Medicaid, TANF, food stamps, and other resources.

2.CoC partners with Cincinnati Healthcare for the Homeless (CHCH) as well as local health departments and mainstream health providers. Through this collaboration, our CoC coordinated health testing, quarantine capability, and vaccination for clients. Medicaid: CHCH oversees HRSA resources and has benefit navigators on staff. They assist with Medicaid applications and give CoC participants presumptive determination of eligibility for Medicaid. This allows our clients to access Medicaid quickly, providing quicker access to needed healthcare. CHCH sits on CoC Board and runs both freestanding and shelter-based clinics. CHCN offers onsite and mobile testing and vaccination. University of Cincinnati Medical Center and The Health Collaborative are also CoC partners, and the VA is member of CoC Board and workgroups. This health collaborative has been crucial in providing information and resources on the preventing the spread of COVID-19 and monkeypox.

3.CoC publicizes training from benefit experts and notifies agencies of the SOAR program to ensure people are receiving mainstream benefits they are eligible for. STEH ensures that all CoC-funded programs have SOAR-trained staff or formal partnership with FSFB. In 2022, STEH worked with Public Affairs Specialist at the local Social Security Administration (SSA) to train CoC agencies on the SSI Vulnerable Population Application Project. SSA staff attended workgroups to train agencies on the new project to reduce the need for follow up on applications, screen for other disability benefits, assist with the medical determination, and connect with a liaison to assist the agencies throughout the process.

3A. New Projects With Rehabilitation/New Construction Costs

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

3A-1.	Rehabilitation/New Construction Costs–New Projects. (Rural Set Aside Only). Special NOFO Section VII.A.	
If the answer to the question below is yes, you must upload the CoC Letter Supporting Capital Costs attachment to the 4A. Attachments Screen.		
Is your CoC requesting funding for any new project(s) under the Rural Set Aside for housing rehabilitation or new construction costs?		No

3B. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

3B-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. (Rural Set Aside Only)	
	Special NOFO Section VII.C.	

Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
--	----

3B-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. (Rural Set Aside Only)	
	Special NOFO Section VII.C.	
	You must upload the Project List for Other Federal Statutes attachment to the 4A. Attachments Screen.	
	If you answered yes to question 3B-1, describe in the field below:	
	1. how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and	
	2. how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.	

(limit 2,500 characters)

4A. Attachments Screen For All Application Questions

Please read the following guidance to help you successfully upload attachments and get maximum points:

- | | | |
|--|----|---|
| | 1. | You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete. |
| | 2. | You must upload an attachment for each document listed where 'Required?' is 'Yes' |
| | 3. | We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images and reduces file size. Many systems allow you to create PDF files as a Print Option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube. |
| | 4. | Attachments must match the questions they are associated with. |
| | 5. | Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. |
| | 6. | If you cannot read the attachment, it is likely we cannot read it either.
- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).
- We must be able to read everything you want us to consider in any attachment. |
| | 7. | Open attachments once uploaded to ensure they are the correct attachment for the required Document Type. |

Document Type	Required?	Document Description	Date Attached
1B-1. Local Competition Announcement	Yes	Local Competition...	10/16/2022
1B-2. Local Competition Scoring Tool	Yes	Local Competition...	10/18/2022
1B-3. Notification of Projects Rejected-Reduced	Yes	Notification of P...	10/18/2022
1B-3a. Notification of Projects Accepted	Yes	Notification of P...	10/18/2022
1B-4. Special NOFO CoC Consolidated Application	Yes		
3A-1. CoC Letter Supporting Capital Costs	No		
3B-2. Project List for Other Federal Statutes	No		
P-1. Leveraging Housing Commitment	No	Leveraging Housin...	10/18/2022
P-1a. PHA Commitment	No	PHA Commitment	10/18/2022
P-3. Healthcare Leveraging Commitment	No	Healthcare Levera...	10/18/2022
P-9c. Lived Experience Support Letter	No	Lived Experience ...	10/18/2022
Plan. CoC Plan	Yes	Plan. CoC Plan	10/18/2022

Attachment Details

Document Description: Local Competition Announcement/Deadline

Attachment Details

Document Description: Local Competition Scoring Tool

Attachment Details

Document Description: Notification of Projects Rejected-Reduced

Attachment Details

Document Description: Notification of Projects Accepted

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: Leveraging Housing Commitment

Attachment Details

Document Description: PHA Commitment

Attachment Details

Document Description: Healthcare Leveraging Commitment

Attachment Details

Document Description: Lived Experience Support Letter

Attachment Details

Document Description: Plan. CoC Plan

Submission Summary

Ensure that the Special NOFO Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	07/28/2022
1B. Project Review, Ranking and Selection	10/18/2022
2A. System Performance	10/13/2022
2B. Coordination and Engagement	10/13/2022
2C. Coordination and Engagement–Con't.	10/13/2022
3A. New Projects With Rehab/New Construction	No Input Required
3B. Homelessness by Other Federal Statutes	07/28/2022
4A. Attachments Screen	Please Complete
Submission Summary	No Input Required



STRATEGIES TO END HOMELESSNESS

1B-1. Attachment Guide

Page 1 Attachment Guide

Page 2 Screen shot of final announcement of funding opportunity and deadline for application

- Screen shot 1 – Full announcement showing web address of Strategies to End Homelessness, CoC Lead Applicant
- Screen shot 2 – Enlarged portion of Screen shot 1 (full announcement) clearly showing system-generated date of when announcement made and application due date posted.

Page 3 Screen shot of initial posting of funding opportunity on STEH website (included to demonstrate timely announcement – deadline was later extended as documented in previous screen shots)

Supplemental NOFO to Address Unsheltered Homelessness

Monday, September 19th, 2022 News

OH-500 Cincinnati/Hamilton County Continuum of Care for the Homeless: 2022 CoC INTENT to APPLY for NEW PROJECT FORM

Please complete one **CoC Intent to Apply Form** for each NEW CoC Project you would like to have included in the 2022 OH-500 Cincinnati/Hamilton County CoC Supplemental Unsheltered NOFO Process. Return the completed form to Strategies to End Homelessness via email by the due date.

Intent to Apply Forms must be emailed to Strategies to End Homelessness at NOFAS@end-homelessness.org by Noon on Tuesday, September 27th.

View the Supplemental NOFO timeline, [here](#).

Details

Local funding priorities, in line with the stated HUD CoC Supplemental to Address Unsheltered and Rural Homelessness NOFO priorities, will be established by the CoC Board-authorized workgroup designated to create a plan to address unsheltered homelessness in Cincinnati/Hamilton County. The Homeless Clearinghouse maintains the right to strategically revise project prioritization to ensure the most competitive application is submitted to HUD.

All new projects are invited to apply under this process; however, certain eligibility criteria are determined by HUD's FY22 CoC NOFO "Supplemental to Address Unsheltered and Rural Homelessness." Applying projects are also subject to the CFDA Number 14.267 as well as HUD Interim Rule 24 CFR 578. Existing CoC-funded agencies as well as those new to CoC program funds are welcome to apply.

Completion of this form does not guarantee inclusion in the local Community Prioritization process for this Supplemental Notice nor the Application pursuant to this notice.

Prioritization Meeting September 30

Applicants are invited to represent their project application during the funding prioritization meeting on September 30, 2022. Funding requests will be considered by the FY2022 Unsheltered NOFO Planning Workgroup.

Applicants are encouraged to apply for eligible projects that address the needs of unsheltered and high-barrier individuals and families experiencing homelessness. Applicants are not limited to apply for project types that have been already identified as priorities by the FY2022 Unsheltered Planning Workgroup.

However, the FY2022 Unsheltered NOFO Planning Workgroup has identified several project-types that would address the needs of individuals and families experiencing unsheltered homelessness in OH-500 Cincinnati/Hamilton County, Ohio.

Priorities

The following priorities have been identified:

- Expanded Street Outreach
- Permanent Supportive Housing – Site based and/or Scattered Site/Tenant Based
- Joint component of Transitional and Rapid Rehousing
- Navigation Services/Navigation Service Center
- Managed Camping and/or Safe Parking

News and updates

- Latest News
- Media

Latest Updates

- OH-500 CoC Application and the Priority Listing for Public Review September 21, 2022
- Supplemental NOFO to Address Unsheltered Homelessness September 16, 2022
- Calls for Help Are Increasing September 2, 2022

[Read More...](#)



Supplemental NOFO to Address Unsheltered Homelessness

Monday, September 19th, 2022 News

OH-500 Cincinnati/Hamilton County Continuum of Care for the Homeless: 2022 CoC INTENT to APPLY for NEW PROJECT FORM

Please complete one **CoC Intent to Apply Form** for each NEW CoC Project you would like to have included in the 2022 OH-500 Cincinnati/Hamilton County CoC Supplemental Unsheltered NOFO Process. Return the completed form to Strategies to End Homelessness via email by the due date.

Intent to Apply Forms must be emailed to Strategies to End Homelessness at NOFAS@end-homelessness.org by Noon on Tuesday, September 27th.

View the Supplemental NOFO timeline, [here](#).

Details

Notice of Funding Opportunity Announced

Friday, July 29th, 2022 | News

Attention CoC Partners, Community Members and Friends

The **U.S. Department of Housing and Urban Development (HUD)** has announced a **Supplemental Notice of Funding Opportunity (NOFO)** for FY22 specifically to address unsheltered homelessness. This is separate from and in addition to the regular CoC NOFO, which has not yet been released by HUD.

As the Collaborative Applicant and Unified Funding Agency, **Strategies to End Homelessness** is responsible for submitting a community-wide application and all project applications for this supplemental funding.

There are some differences with this funding than recent CoC Notice of Funding Opportunities, including:

- The potential for funding new SSO projects
 - Street Outreach
 - Coordinated Entry
 - Stand-alone SSO (examples: Landlord Engagement, Safe Parking, Managed Camping)

The grant term must be 3 years. Both annual and quarterly reporting is required.

HUD will prefer projects:

- Partnering with the local public housing authority to provide funding outside of CoC dollars
- Leveraging resources of funding or health services from the main stream healthcare community
- *Obtain a letter of support by a working group of persons with lived experience of homelessness*

Please note – system generated time stamp of initial posting is Friday, July 29, 2022



STRATEGIES TO END HOMELESSNESS

1B-2. Local Competition Scoring Tool

Page 1 **Attachment Guide**

Page 2-4 Project List with budgets for ranking.

- As documented in attachment 1B-3 and 1B3a., all projects were accepted into the application. None were rejected or reduced. The CoC Planning Workgroup ranked the projects included in the list in order of priority from highest to lowest priority. These projects are new to the CoC, so outcomes, outputs, and other accomplishment data is not available to score. Project types are unique to this NOFO and new to the CoC so comparing to other like projects for anticipated outcomes is not an option. Rankers were instructed to rank projects in order or priority based on information listed and consistency with the CoC Plan to Address Unsheltered Homelessness. Ranking was submitted via email for virtual attendees and directly on Project List for in-person attendees. Some information included in list for rankers to consider:
 - Total budget
 - Housing type
 - Leveraged resources
 - Need in community
 - Population to benefit from project

CONTINUUM OF CARE SUPPLEMENTAL TO ADDRESS UNSHELTERED AND RURAL HOMELESSNESS
OH-500 Cincinnati/Hamilton County Planning Workgroup
Projects to be Prioritized after Meeting 6 – Meeting 7

Project 1: Permanent Supportive Housing: **Site-based** - FY2022 SUN Tender Mercies Sited-based PSH
Added site-based housing in a specific structure targeted at chronically homeless, disabled people coming directly off the streets.

- Permanent Supportive Housing grant for site-based housing & services funds to pay for case management, peer support & other services, plus admin.
- Leverage: building provided by Tender Mercies
- 26 individuals; 26 units
- Budget: \$581,010 Annually; \$1,743,030 three-year total

Project 2: Expanded Street Outreach capacity - FY2022 SUN Street Outreach

Additional street outreach and peer support capacity to improve/add/help:

- a. System Navigation- assisting people in accessing the services that are available, particularly for:
 - Families sleeping in cars, etc.
 - Youth/ LGBTQ youth
 - People exiting the criminal justice system
 - Ex-military
 - Elderly
 - Mental health, including providing mental health assessments
 - b. Location of services- available in areas of the community in which current capacity is unable to maintain a regular presence.
 - c. Peer support
 - d. Frequency of street outreach/response time
 - e. Expertise in substance use
 - f. Maintain engagement 30 days post-housing to ensure housing placements are stable.
- Services-only (SSO) grant to pay for services and admin.
 - Leverage: no leveraged resources yet identified.
 - Budget for 10 FTEs:
 - \$700,000 services annually; \$2,100,000 three-year total
 - \$70,000 administrative annually; \$2,100,000 three-year total
 - \$770,000 total annually; \$2,310,000 three-year total

Project 3: Permanent Supportive Housing: **Scattered site** - FY2022 SUN Scattered-site PSH HSV-SV
Scattered site apartments funded with around the city for chronically homeless, disabled unsheltered people Permanent Supportive Housing grant for tenant-based rental assistance funds to pay for housing, & services funds to pay for case management, peer support & other services, plus admin.

- Leverage: housing subsidy to be paid for with new Stability Vouchers being applied for by CMHA, or with Housing Choice Voucher (HCV) subsidies; CMHA to support CoC response to Unsheltered NOFO. Approximately 70-75% of cost of program funded through CMHA resources; NOFO funds would only be paying for deposit, case management & other services, and admin.
- Budget:
 - \$1,006,800 in leveraged rents per 100 units annually; \$3,020,400 three-year total
 - \$440,000 supportive services per 100 units annually; \$1,320,000 three-year total
 - \$44,000 administrative expenses per 100 units annually; \$132,000 three-year total
 - \$484,000 total cost to grant per 100 units annually; \$1,452,000 three-year total

Project 4: Winter Shelter Homeless Outreach Partnership - FY2022 SUN Shelterhouse HOP SSO

The Winter Shelter at the Shelterhouse Barron Center provides an important service to the community each year, ensuring people who have been sleeping unsheltered can access a shelter bed during the coldest part of the year. The individuals who are served in the winter shelter or among the most vulnerable in our community. Shelterhouse has proposed using Unsheltered NOFO funds to hire a team of four case managers to be available to work with Winter Shelter clients, and the fifth team member who will serve as a Housing Stability Specialist.

The Housing Stability Specialist would provide additional supportive services for individuals in housing to be successful. Many of the individuals served to have never had their own apartment and thereby have not yet developed the basic skills to maintain housing. The Housing Stability Specialist will work with formerly homeless individuals in their housing on basic skills such as keeping their apartment clean. Additionally, the Housing Stability Specialist will conduct groups for homeless and formerly homeless individuals around topics such as paying rent on time and budgeting to prevent individuals returning to street homelessness.

- Services-only (SSO) grant to pay for services and admin.
- Leverage: no leveraged resources yet identified.
- Budget: \$389,000 annually; \$1,167,000 three-year total
- ADJUSTED \$450,000 annually; three-year total \$1,350,000

Project 5: Navigation Center(s)- FY2022 SUN Navigation Supportive Services Only

Available 24/7 where people can go for/to:

- a. Assistance with System Navigation- on-site assistance and peer support to access services that are available, particularly for:
 - o Families- Central Access Point (CAP)
 - o Youth/ LGBTQ youth
 - o People exiting the criminal justice system or awaiting trial
 - o Ex-military
 - o Elderly
 - o Mental health, including providing mental health assessments
 - b. Maintain connections to other services, such as:
 - o Street Outreach workers
 - o Mental health case management
 - o Housing case management
 - c. Safety & Security- overflow space for people who cannot get into shelter, come inside out of the elements, safe from violence, while attempting to access shelter, housing. Security but not police.
- Services-only (SSO) grant to pay for services, services staffing, and office space needed for delivery of services.
 - Leverage: no leveraged resources yet identified. Would need physical space for center.
 - Budget \$1,650,582 annually; three-year total \$4,951,745

Project 6: Joint component Transition Housing / Rapid Rehousing Project – FY2022 SUN TH/RRH
 Transitional housing & Rapid-Rehousing dual component housing capacity, designed to serve persons who are unable or resistant to entering an emergency shelter facility or engage in services other than those offered to them by street outreach workers. Would provide option for people to get off the street on a transitional basis, with connection to services & permanent housing.

- Transitional Housing/Rapid Re-housing dual component grant for housing, & services funds to pay for case management, peer support & other services, operating expenses, and admin.
- 15 units of Transitional Housing
- 30 units of Rapid Rehousing
- Leverage: no leveraged resources yet identified.
- Budget \$768,366 annually; three-year total 2,305,098

Project Name	Annually	Three-year	\$
FY2022 SUN Tender Mercies Sited-based PSH	\$ 581,010	\$ 1,743,030	\$ 12,368,843
FY2022 SUN Street Outreach	\$ 770,000	\$ 2,310,000	\$ 10,058,843
FY2022 SUN Scattered-site PSH HSV-SV	\$ 484,000	\$ 1,452,000	\$ 8,606,843
FY2022 SUN Shelterhouse HOP SSO	\$ 450,000	\$ 1,350,000	\$ 7,256,843
FY2022 SUN TH/RRH	\$ 768,366	\$ 2,305,098	\$ 4,951,745
FY2022 SUN Navigation Supportive Services Only	\$ 1,650,582	\$ 4,951,745	\$ -
	\$ 4,703,958	\$ 14,111,873	



STRATEGIES TO END HOMELESSNESS

1B-3. Notification of Projects Rejected-Reduced Attachment Guide

- Page 1** **Attachment Guide**
- Page 2-3** Initial email notifying all applicants that no projects were reduced or rejected
- Page 4-5** Email communication between STEH and Tender Mercies CEO and COO confirming that Tender Mercies is choosing to reduce their total because their admin budget exceeded the allowable amount.
- Page 6-10** Email notification from Kevin Finn, STEH President/CEO, notifying planning workgroup and all applicants of the final priority list. TH/RRH project was added to address all needs identified in CoC Plan. Coc Planning workgroup designated STEH as applicant and if awarded, STEH will release a NOFO for a subrecipient.
All project applications were accepted as stated in initial email on 10/05/2022. None were reduced or rejected.

Jennifer McEvilley

From: Jennifer McEvilley
Sent: Wednesday, October 5, 2022 3:07 PM
To: Kevin Finn; Arlene Nolan; mhorejs@shelterhousecincy.org; Russell Winters; Jessie Modderman
Cc: Suzanne Brownchurch
Subject: RE: Notification of Application Status FY2022 Special Unsheltered NOFO

Good afternoon, CoC Program Special NOFO project applicants,

Please see below the find the overall final OH-500 FINAL CoC Special Unsheltered NOFO (SUN) priority listing which will be submitted to HUD with the OH-500 CoC Community Application.
All projects which submitted final Intents to Apply in response to this NOFO are accepted into the Community Application. No projects have been rejected or reduced.

This communication satisfies the HUD FY2022 CoC Unsheltered NOFO requirement that the CoC:

“notify, in writing, outside of e-snaps, all project applicants who submitted their project applications to the CoC by the local CoC-established deadline whether their project application(s) will be accepted and ranked on the CoC Priority Listing, rejected, or reduced by the CoC no later than 15 days prior to the FY 2022 application submission deadline.”

The FY2022 application deadline is October 20, 2022.

1. FY2022 SUN Tender Mercies Sited-based PSH
2. FY2022 SUN Street Outreach
3. FY2022 SUN Scattered-site Permanent Supportive Housing – Housing Choice Vouchers
4. FY2022 SUN Shelterhouse HOP Supportive Services Only
5. FY2022 SUN Navigation Supportive Services Only

Please feel free to let me know if you have any questions.

Best,

Jennifer L. McEvilley

Managing Director

She/her

p. 513.263.2797

 STRATEGIES TO
END HOMELESSNESS

   Street Reach

From: Jennifer McEvilley
Sent: Wednesday, October 5, 2022 1:28 PM
To: Kevin Finn <kfinn@end-homelessness.org>; Arlene Nolan <anolan@shelterhousecincy.org>; mhorejs@shelterhousecincy.org; Russell Winters <rwinters@tendermerciesinc.org>; Jessie Modderman <jmodderman@end-homelessness.org>
Cc: Suzanne Brownchurch <brownchurch@end-homelessness.org>
Subject: Notification of Application Status FY2022 Special Unsheltered NOFO

Good afternoon, CoC Program Special NOFO project applicants,

Please see below the find the overall final OH-500 FINAL CoC Special Unsheltered NOFO (SUN) priority listing which will be submitted to HUD with the OH-500 CoC Community Application.

All projects which submitted final Intents to Apply in response to this NOFO are accepted into the Community Application. No projects have been reduced or reduced.

This communication satisfies the HUD FY2022 CoC Unsheltered NOFO requirement that the CoC:

“notify, in writing, outside of e-snaps, all project applicants who submitted their project applications to the CoC by the local CoC-established deadline whether their project application(s) will be accepted and ranked on the CoC Priority Listing, rejected, or reduced by the CoC no later than 15 days prior to the FY 2022 application submission deadline.”

The FY2022 application deadline is October 20, 2022.

1. FY2022 SUN Tender Mercies Sited-based PSH
2. FY2022 SUN Street Outreach
3. FY2022 SUN Scattered-site Permanent Supportive Housing – Housing Choice Vouchers
4. FY2022 SUN Shelterhouse HOP Supportive Services Only
5. FY2022 SUN Navigation Supportive Services Only

Please feel free to let me know if you have any questions.

Best,

Jennifer L. McEvilley

Managing Director

p. 513.263.2797



2368 Victory Parkway, Suite 600
Cincinnati, OH 45206

www.strategiestoendhomelessness.org

jlmcevilley@end-homelessness.org

Download the Street Reach app!



Follow us!



Georgia Sathoff

From: Russell Winters <rwinters@tendermerciesinc.org>
Sent: Monday, October 17, 2022 12:55 PM
To: Georgia Sathoff; Kelli Halter
Cc: Jennifer McEvilley
Subject: RE: SUN Project budget

Confirmed.

Thank you!

Russell L. Winters
(Pronouns: He, Him, His)

Chief Executive Officer
Tender Mercies Inc.
27 West 12th Street | Cincinnati, OH 45202
Office | 513.639.7054
Cell | 513.407.0961
Fax | 513.639.7037
rwinters@tendermerciesinc.org
www.tendermerciesinc.org

"I dare you to do good so that the world might be great..."
-- Amanda Gorman, United States Youth Poet Laureate

[Buy Tickets or Sponsorships](#)



From: Georgia Sathoff <gsathoff@end-homelessness.org>
Sent: Monday, October 17, 2022 12:37 PM
To: Russell Winters <rwinters@tendermerciesinc.org>; Kelli Halter <khalter@tendermerciesinc.org>
Cc: Jennifer McEvilley <jlmcevilley@end-homelessness.org>

Subject: SUN Project budget

Importance: High

Good afternoon Russell,

Per our phone conversation last Friday, I want to confirm that TM is choosing to reduce your budget for the project FY2022 SUN Tender Mercies Site-based PSH to \$1,725,303, because the amount of admin you will spend on your project exceeded the allowable amount. Per your direction, I reduced the total budget as follows:

Eligible Costs	Annual Assistance Requested (Applicant)	Grant Term (Applicant)	Total Assistance Requested for Grant Term (Applicant)
2a. Leased Units	\$0	3 Years	\$0
2b. Leased Structures	\$0	3 Years	\$0
3. Rental Assistance	\$0	3 Years	\$0
4. Supportive Services	\$94,692	3 Years	\$284,076
5. Operating	\$428,127	3 Years	\$1,284,381
6. HMIS	\$0	3 Years	\$0
7. Sub-total Costs Requested			\$1,568,457
8. Admin (Up to 10%)			\$156,846
9. Total Assistance Plus Admin Requested			\$1,725,303
10. Cash Match			\$244,126
11. In-Kind Match			\$187,200
12. Total Match			\$431,326
13. Total Budget			\$2,156,629

Please reply all and confirm that this is accurate to what TM wants for this project.

Thank you very much,

Georgia Sathoff

Compliance Coordinator

She/her

p. 513.549.3949

Jennifer McEvilley

From: Kevin Finn
Sent: Thursday, October 13, 2022 9:54 AM
To: Megan Jones; Marissa Reed; Jennifer McEvilley; georgine@ourdailybread.us; Lora M. Ellis-Mazzaro; Jamie Hummer; Elizabeth Elliott; Andy Hutzal; murraymaia@gmail.com; Josh Spring; Bonita Campbell; gparsons@foundhouse.org; Tzillah, Aisha; david.siders@cincinnati library.org; paula.brehm-heeger@cincinnati library.org; cengle@gcbhs.com; Virginia.Tallent; arodriguez; Matthew Horejs
Cc: Brehm-Heeger, Paula; Kim Manning; rwinters
Subject: Unsheltered NOFO- Projects, Final Ranking & SIGNATURES
Attachments: Unsheltered NOFO Projects by Priority FINAL.pdf

Hello all,

I wanted to share the final list of projects being submitted in response to HUD's Unsheltered Notice of Funding Opportunity (NOFO), as well as the final ranking of the projects.

Projects by rank- see attached for description of each project:

1. Permanent Supportive Housing: Site-based
2. Joint component Transitional Housing/Rapid Rehousing (TH/RRH)
3. Permanent Supportive Housing: Scattered-site
4. Expanded Street Outreach Capacity
5. Navigation Center(s)
6. Winter Shelter Homeless Outreach Partnership

We expect that it will be several months, likely after the first of the year, before we hear back from HUD regarding this funding opportunity. Also, if we receive funding, HUD will begin by funding our highest priority project (PSH: site-based) & then continue down the list. We could receive funding for zero projects, just one project...or even all of the projects. Again, we'll know if a few months.

What we do know is that for our application to even be considered by HUD, we needed to convene a group just like the one you all collectively make up: community-based, inclusive of both expert service-providers & people with lived expertise of homelessness. In short, we could not submit a competitive application for this funding if you all had not given your time & talent to this effort. Thank you so much!

Jennifer McEvilley & Jamie Hummer are already well into the process of capturing your collective work, & our collective process within HUD's required plan & application format. We will share this plan with you all when it is finished.

One last thing we need is to get as many members of this group as possible to actually physically sign a copy of the plan summarizing our collective work. We will then scan the signed copy & attach it to our application. We are anticipating that we'll do some running around to get signatures on Tuesday (maybe even the latter part of the day Monday); more information to come regarding if we will be coming to knock on your door...

Thank you so much again. This would not have worked without you!

Kevin Finn MSW, LISW-S
President/CEO

Please note that I have a new phone number, & that this is the best number at which to reach me-
513.838.2805



From: Kevin Finn <kfinn@end-homelessness.org>
Sent: Friday, October 7, 2022 10:47 AM
To: Megan Jones <mjones@gcbhs.com>; Marissa Reed <mreed@3CDC.org>; Jennifer McEvilley <jlmcevilley@end-homelessness.org>; georgine@ourdailybread.us <georgine@ourdailybread.us>; Lora M. Ellis-Mazzaro <Lora.Ellis-Mazzaro@talberthouse.org>; Jamie Hummer <jhummer@end-homelessness.org>; Elizabeth Elliott <eelliott@shelterhousecincy.org>; Andy Hutzal <ahutzal@otrch.org>; murraymaia@gmail.com <murraymaia@gmail.com>; Josh Spring <joshspring@cincihomeless.org>; Bonita Campbell <bcampbell@lys.org>; gparsons@foundhouse.org <gparsons@foundhouse.org>; Tzillah, Aisha <aisha.tzillah@cincinnati-oh.gov>; david.siders@cincinnati-library.org <david.siders@cincinnati-library.org>; paula.brehm-heeger@cincinnati-library.org <paula.brehm-heeger@cincinnati-library.org>; cengle@gcbhs.com <cengle@gcbhs.com>; Virginia.Tallent <Virginia.Tallent@cincinnati-oh.gov>; arodriguez <arodriguez@gcbhs.com>; Matthew Horejs <mhorejs@shelterhousecincy.org>
Cc: Brehm-Heeger, Paula <Paula.Brehm-Heeger@chpl.org>; Kim Manning <kmanning@end-homelessness.org>; rwinters <rwinters@tendermerciesinc.org>
Subject: Re: Unsheltered NOFO meeting 5

Hello all,

Attached is the list of projects for discussion during today's meeting.

Talk to you shortly...

Kevin Finn MSW, LISW-S
President/CEO

Please note that I have a new phone number, & that this is the best number at which to reach me- 513.838.2805



From: Kevin Finn <kfinn@end-homelessness.org>

Sent: Tuesday, October 4, 2022 11:57 AM

To: Megan Jones <mjones@gcbhs.com>; Marissa Reed <mreed@3CDC.org>; Jennifer McEvilley <jlmcevilley@end-homelessness.org>; georgine@ourdailybread.us <georgine@ourdailybread.us>; Lora M. Ellis-Mazzaro <Lora.Ellis-Mazzaro@talberthouse.org>; Jamie Hummer <jhummer@end-homelessness.org>; Elizabeth Elliott <eelliott@shelterhousecincy.org>; Andy Hutzal <ahutzal@otrch.org>; murraymaia@gmail.com <murraymaia@gmail.com>; Josh Spring <joshspring@cincihomeless.org>; Bonita Campbell <bcampbell@lys.org>; gparsons@foundhouse.org <gparsons@foundhouse.org>; Tzillah, Aisha <aisha.tzillah@cincinnati-oh.gov>; david.siders@cincinnati-library.org <david.siders@cincinnati-library.org>; paula.brehm-heeger@cincinnati-library.org <paula.brehm-heeger@cincinnati-library.org>; cengle@gcbhs.com <cengle@gcbhs.com>; Virginia.Tallent <Virginia.Tallent@cincinnati-oh.gov>; arodriguez <arodriguez@gcbhs.com>; Matthew Horejs <mhorejs@shelterhousecincy.org>

Cc: Brehm-Heeger, Paula <Paula.Brehm-Heeger@chpl.org>; Kim Manning <kmanning@end-homelessness.org>; rwinters <rwinters@tendermerciesinc.org>

Subject: Re: Unsheltered NOFO meeting 5

Hello all,

I wanted to share the results of our Friday ranking process with you all.

Unless you all want to re-discuss, all of these projects will be included in our application to HUD. Here is how the ranking came out:

1. Permanent Supportive Housing: Site-based
2. Expanded Street Outreach capacity
3. Street Outreach Transitional Housing/Tenant-based rental assistance (scattered-site)
4. Winter Shelter services
5. Navigation Center(s)

Reminder- our next meeting is this Friday at 11am (not 12 noon). I'll be sending a meeting invite shortly, or you can attend at the STEH office.

Kevin Finn MSW, LISW-S
President/CEO

Please note that I have a new phone number, & that this is the best number at which to reach me- 513.838.2805



From: Kevin Finn

Sent: Friday, September 2, 2022 1:21 PM

To: Megan Jones <mjones@gcbhs.com>; Marissa Reed <mreed@3CDC.org>; Jennifer McEvilley <jlmcevilley@end-homelessness.org>; georgine@ourdailybread.us <georgine@ourdailybread.us>; Lora M. Ellis-Mazzaro <Lora.Ellis-Mazzaro@talberthouse.org>; Jamie Hummer <jhummer@end-homelessness.org>; Elizabeth Elliott <eelliott@shelterhousecincy.org>; Andy Hutzel <ahutzel@otrch.org>; murraymaia@gmail.com <murraymaia@gmail.com>; Josh Spring <joshspring@cincihomeless.org>; Bonita Campbell <bcampbell@lys.org>; gparsons@foundhouse.org <gparsons@foundhouse.org>; Tzillah, Aisha <aisha.tzillah@cincinnati-oh.gov>; david.siders@cincinnati-library.org <david.siders@cincinnati-library.org>; paula.brehm-heeger@cincinnati-library.org <paula.brehm-heeger@cincinnati-library.org>; cengle@gcbhs.com <cengle@gcbhs.com>; Virginia.Tallent <Virginia.Tallent@cincinnati-oh.gov>; arodriguez <arodriguez@gcbhs.com>; Matthew Horejs <mhorejs@shelterhousecincy.org>

Cc: Brehm-Heeger, Paula <Paula.Brehm-Heeger@chpl.org>; Kim Manning <kmanning@end-homelessness.org>; rwinters <rwinters@tendermerciesinc.org>

Subject: Unsheltered NOFO meeting 5

When: Friday, September 30, 2022 12:00 PM-1:30 PM.

Where: 2368 Victory Parkway, Suite 600, Cincinnati. OH. 45206

Please forward to anyone I may have missed.

- This is the date/time we discussed at meeting #4.
- In person at STEH or online
- Please note this is a Teams meeting; we had previously been using Zoom, but the technology in our office is set up for Teams, so hopefully we can avoid any tech issues.

Microsoft Teams meeting

Join on your computer, mobile app or room device

[Click here to join the meeting](#)

Meeting ID: 216 267 102 599

Passcode: LBvDgK

[Download Teams](#) | [Join on the web](#)

Or call in (audio only)

[+1 513-302-3416,,376361530#](#) United States, Cincinnati

Phone Conference ID: 376 361 530#

[Find a local number](#) | [Reset PIN](#)

[Learn More](#) | [Meeting options](#)



STRATEGIES TO END HOMELESSNESS

1B-3a. Notification of Projects Accepted Attachment Guide

- Page 1** **Attachment Guide**
- Page 2-3** Initial email notifying all applicants that all projects were accepted
- Page 4-8** Email notification from Kevin Finn, STEH President/CEO, notifying planning workgroup and all applicants of the final priority list in ranked order. Because funding was available, TH/RRH project was included to address all needs identified in CoC Plan to Address Unsheltered Homelessness. Coc Planning workgroup designated STEH as applicant and if awarded, STEH will release a NOFO for a subrecipient. **All project applications were accepted as stated in initial email on 10/05/2022. None were reduced or rejected.**
- Page 9-11** Project list of accepted projects including budgets

Jennifer McEvilley

From: Jennifer McEvilley
Sent: Wednesday, October 5, 2022 3:07 PM
To: Kevin Finn; Arlene Nolan; mhorejs@shelterhousecincy.org; Russell Winters; Jessie Modderman
Cc: Suzanne Brownchurch
Subject: RE: Notification of Application Status FY2022 Special Unsheltered NOFO

Good afternoon, CoC Program Special NOFO project applicants,

Please see below the find the overall final OH-500 FINAL CoC Special Unsheltered NOFO (SUN) priority listing which will be submitted to HUD with the OH-500 CoC Community Application.
All projects which submitted final Intents to Apply in response to this NOFO are accepted into the Community Application. No projects have been rejected or reduced.

This communication satisfies the HUD FY2022 CoC Unsheltered NOFO requirement that the CoC:

“notify, in writing, outside of e-snaps, all project applicants who submitted their project applications to the CoC by the local CoC-established deadline whether their project application(s) will be accepted and ranked on the CoC Priority Listing, rejected, or reduced by the CoC no later than 15 days prior to the FY 2022 application submission deadline.”

The FY2022 application deadline is October 20, 2022.

1. FY2022 SUN Tender Mercies Sited-based PSH
2. FY2022 SUN Street Outreach
3. FY2022 SUN Scattered-site Permanent Supportive Housing – Housing Choice Vouchers
4. FY2022 SUN Shelterhouse HOP Supportive Services Only
5. FY2022 SUN Navigation Supportive Services Only

Please feel free to let me know if you have any questions.

Best,

Jennifer L. McEvilley

Managing Director

She/her

p. 513.263.2797

 STRATEGIES TO
END HOMELESSNESS

   Street Reach

From: Jennifer McEvilley
Sent: Wednesday, October 5, 2022 1:28 PM
To: Kevin Finn <kfinn@end-homelessness.org>; Arlene Nolan <anolan@shelterhousecincy.org>; mhorejs@shelterhousecincy.org; Russell Winters <rwinters@tendermerciesinc.org>; Jessie Modderman <jmodderman@end-homelessness.org>
Cc: Suzanne Brownchurch <brownchurch@end-homelessness.org>
Subject: Notification of Application Status FY2022 Special Unsheltered NOFO

Good afternoon, CoC Program Special NOFO project applicants,

Please see below the find the overall final OH-500 FINAL CoC Special Unsheltered NOFO (SUN) priority listing which will be submitted to HUD with the OH-500 CoC Community Application.

All projects which submitted final Intents to Apply in response to this NOFO are accepted into the Community Application. No projects have been reduced or reduced.

This communication satisfies the HUD FY2022 CoC Unsheltered NOFO requirement that the CoC:

“notify, in writing, outside of e-snaps, all project applicants who submitted their project applications to the CoC by the local CoC-established deadline whether their project application(s) will be accepted and ranked on the CoC Priority Listing, rejected, or reduced by the CoC no later than 15 days prior to the FY 2022 application submission deadline.”

The FY2022 application deadline is October 20, 2022.

1. FY2022 SUN Tender Mercies Sited-based PSH
2. FY2022 SUN Street Outreach
3. FY2022 SUN Scattered-site Permanent Supportive Housing – Housing Choice Vouchers
4. FY2022 SUN Shelterhouse HOP Supportive Services Only
5. FY2022 SUN Navigation Supportive Services Only

Please feel free to let me know if you have any questions.

Best,

Jennifer L. McEvilley

Managing Director

p. 513.263.2797



2368 Victory Parkway, Suite 600
Cincinnati, OH 45206

www.strategiestoendhomelessness.org

jlmcevilley@end-homelessness.org

Download the Street Reach app!



Follow us!



Jennifer McEvilley

From: Kevin Finn
Sent: Thursday, October 13, 2022 9:54 AM
To: Megan Jones; Marissa Reed; Jennifer McEvilley; georgine@ourdailybread.us; Lora M. Ellis-Mazzaro; Jamie Hummer; Elizabeth Elliott; Andy Hutzal; murraymaia@gmail.com; Josh Spring; Bonita Campbell; gparsons@foundhouse.org; Tzillah, Aisha; david.siders@cincinnati library.org; paula.brehm-heeger@cincinnati library.org; cengle@gcbhs.com; Virginia.Tallent; arodriguez; Matthew Horejs
Cc: Brehm-Heeger, Paula; Kim Manning; rwinters
Subject: Unsheltered NOFO- Projects, Final Ranking & SIGNATURES
Attachments: Unsheltered NOFO Projects by Priority FINAL.pdf

Hello all,

I wanted to share the final list of projects being submitted in response to HUD's Unsheltered Notice of Funding Opportunity (NOFO), as well as the final ranking of the projects.

Projects by rank- see attached for description of each project:

1. Permanent Supportive Housing: Site-based
2. Joint component Transitional Housing/Rapid Rehousing (TH/RRH)
3. Permanent Supportive Housing: Scattered-site
4. Expanded Street Outreach Capacity
5. Navigation Center(s)
6. Winter Shelter Homeless Outreach Partnership

We expect that it will be several months, likely after the first of the year, before we hear back from HUD regarding this funding opportunity. Also, if we receive funding, HUD will begin by funding our highest priority project (PSH: site-based) & then continue down the list. We could receive funding for zero projects, just one project...or even all of the projects. Again, we'll know if a few months.

What we do know is that for our application to even be considered by HUD, we needed to convene a group just like the one you all collectively make up: community-based, inclusive of both expert service-providers & people with lived expertise of homelessness. In short, we could not submit a competitive application for this funding if you all had not given your time & talent to this effort. Thank you so much!

Jennifer McEvilley & Jamie Hummer are already well into the process of capturing your collective work, & our collective process within HUD's required plan & application format. We will share this plan with you all when it is finished.

One last thing we need is to get as many members of this group as possible to actually physically sign a copy of the plan summarizing our collective work. We will then scan the signed copy & attach it to our application. We are anticipating that we'll do some running around to get signatures on Tuesday (maybe even the latter part of the day Monday); more information to come regarding if we will be coming to knock on your door...

Thank you so much again. This would not have worked without you!

Kevin Finn MSW, LISW-S
President/CEO

Please note that I have a new phone number, & that this is the best number at which to reach me-
513.838.2805



From: Kevin Finn <kfinn@end-homelessness.org>
Sent: Friday, October 7, 2022 10:47 AM
To: Megan Jones <mjones@gcbhs.com>; Marissa Reed <mreed@3CDC.org>; Jennifer McEvilley <jlmcevilley@end-homelessness.org>; georgine@ourdailybread.us <georgine@ourdailybread.us>; Lora M. Ellis-Mazzaro <Lora.Ellis-Mazzaro@talberthouse.org>; Jamie Hummer <jhummer@end-homelessness.org>; Elizabeth Elliott <eelliott@shelterhousecincy.org>; Andy Hutzal <ahutzal@otrch.org>; murraymaia@gmail.com <murraymaia@gmail.com>; Josh Spring <joshspring@cincihomeless.org>; Bonita Campbell <bcampbell@lys.org>; gparsons@foundhouse.org <gparsons@foundhouse.org>; Tzillah, Aisha <aisha.tzillah@cincinnati-oh.gov>; david.siders@cincinnati-library.org <david.siders@cincinnati-library.org>; paula.brehm-heeger@cincinnati-library.org <paula.brehm-heeger@cincinnati-library.org>; cengle@gcbhs.com <cengle@gcbhs.com>; Virginia.Tallent <Virginia.Tallent@cincinnati-oh.gov>; arodriguez <arodriguez@gcbhs.com>; Matthew Horejs <mhorejs@shelterhousecincy.org>
Cc: Brehm-Heeger, Paula <Paula.Brehm-Heeger@chpl.org>; Kim Manning <kmanning@end-homelessness.org>; rwinters <rwinters@tendermerciesinc.org>
Subject: Re: Unsheltered NOFO meeting 5

Hello all,

Attached is the list of projects for discussion during today's meeting.

Talk to you shortly...

Kevin Finn MSW, LISW-S
President/CEO

Please note that I have a new phone number, & that this is the best number at which to reach me- 513.838.2805



From: Kevin Finn <kfinn@end-homelessness.org>

Sent: Tuesday, October 4, 2022 11:57 AM

To: Megan Jones <mjones@gcbhs.com>; Marissa Reed <mreed@3CDC.org>; Jennifer McEvilley <jlmcevilley@end-homelessness.org>; georgine@ourdailybread.us <georgine@ourdailybread.us>; Lora M. Ellis-Mazzaro <Lora.Ellis-Mazzaro@talberthouse.org>; Jamie Hummer <jhummer@end-homelessness.org>; Elizabeth Elliott <eelliott@shelterhousecincy.org>; Andy Hutzal <ahutzal@otrch.org>; murraymaia@gmail.com <murraymaia@gmail.com>; Josh Spring <joshspring@cincihomeless.org>; Bonita Campbell <bcampbell@lys.org>; gparsons@foundhouse.org <gparsons@foundhouse.org>; Tzillah, Aisha <aisha.tzillah@cincinnati-oh.gov>; david.siders@cincinnati-library.org <david.siders@cincinnati-library.org>; paula.brehm-heeger@cincinnati-library.org <paula.brehm-heeger@cincinnati-library.org>; cengle@gcbhs.com <cengle@gcbhs.com>; Virginia.Tallent <Virginia.Tallent@cincinnati-oh.gov>; arodriguez <arodriguez@gcbhs.com>; Matthew Horejs <mhorejs@shelterhousecincy.org>

Cc: Brehm-Heeger, Paula <Paula.Brehm-Heeger@chpl.org>; Kim Manning <kmanning@end-homelessness.org>; rwinters <rwinters@tendermerciesinc.org>

Subject: Re: Unsheltered NOFO meeting 5

Hello all,

I wanted to share the results of our Friday ranking process with you all.

Unless you all want to re-discuss, all of these projects will be included in our application to HUD. Here is how the ranking came out:

1. Permanent Supportive Housing: Site-based
2. Expanded Street Outreach capacity
3. Street Outreach Transitional Housing/Tenant-based rental assistance (scattered-site)
4. Winter Shelter services
5. Navigation Center(s)

Reminder- our next meeting is this Friday at 11am (not 12 noon). I'll be sending a meeting invite shortly, or you can attend at the STEH office.

Kevin Finn MSW, LISW-S
President/CEO

Please note that I have a new phone number, & that this is the best number at which to reach me- 513.838.2805



From: Kevin Finn

Sent: Friday, September 2, 2022 1:21 PM

To: Megan Jones <mjones@gcbhs.com>; Marissa Reed <mreed@3CDC.org>; Jennifer McEvilley <jlmcevilley@end-homelessness.org>; georgine@ourdailybread.us <georgine@ourdailybread.us>; Lora M. Ellis-Mazzaro <Lora.Ellis-Mazzaro@talberthouse.org>; Jamie Hummer <jhummer@end-homelessness.org>; Elizabeth Elliott <eelliott@shelterhousecincy.org>; Andy Hutzal <ahutzal@otrch.org>; murraymaia@gmail.com <murraymaia@gmail.com>; Josh Spring <joshspring@cincihomeless.org>; Bonita Campbell <bcampbell@lys.org>; gparsons@foundhouse.org <gparsons@foundhouse.org>; Tzillah, Aisha <aisha.tzillah@cincinnati-oh.gov>; david.siders@cincinnati-library.org <david.siders@cincinnati-library.org>; paula.brehm-heeger@cincinnati-library.org <paula.brehm-heeger@cincinnati-library.org>; cengle@gcbhs.com <cengle@gcbhs.com>; Virginia.Tallent <Virginia.Tallent@cincinnati-oh.gov>; arodriguez <arodriguez@gcbhs.com>; Matthew Horejs <mhorejs@shelterhousecincy.org>

Cc: Brehm-Heeger, Paula <Paula.Brehm-Heeger@chpl.org>; Kim Manning <kmanning@end-homelessness.org>; rwinters <rwinters@tendermerciesinc.org>

Subject: Unsheltered NOFO meeting 5

When: Friday, September 30, 2022 12:00 PM-1:30 PM.

Where: 2368 Victory Parkway, Suite 600, Cincinnati. OH. 45206

Please forward to anyone I may have missed.

- This is the date/time we discussed at meeting #4.
- In person at STEH or online
- Please note this is a Teams meeting; we had previously been using Zoom, but the technology in our office is set up for Teams, so hopefully we can avoid any tech issues.

Microsoft Teams meeting

Join on your computer, mobile app or room device

[Click here to join the meeting](#)

Meeting ID: 216 267 102 599

Passcode: LBvDgK

[Download Teams](#) | [Join on the web](#)

Or call in (audio only)

[+1 513-302-3416,,376361530#](#) United States, Cincinnati

Phone Conference ID: 376 361 530#

[Find a local number](#) | [Reset PIN](#)

[Learn More](#) | [Meeting options](#)

CONTINUUM OF CARE SUPPLEMENTAL TO ADDRESS UNSHELTERED AND RURAL HOMELESSNESS
OH-500 Cincinnati/Hamilton County Planning Workgroup
Projects to be Prioritized after Meeting 6 – Meeting 7

Project 1: Permanent Supportive Housing: **Site-based** - FY2022 SUN Tender Mercies Sited-based PSH
Added site-based housing in a specific structure targeted at chronically homeless, disabled people coming directly off the streets.

- Permanent Supportive Housing grant for site-based housing & services funds to pay for case management, peer support & other services, plus admin.
- Leverage: building provided by Tender Mercies
- 26 individuals; 26 units
- Budget: \$581,010 Annually; \$1,743,030 three-year total

Project 2: Expanded Street Outreach capacity - FY2022 SUN Street Outreach

Additional street outreach and peer support capacity to improve/add/help:

- a. System Navigation- assisting people in accessing the services that are available, particularly for:
 - Families sleeping in cars, etc.
 - Youth/ LGBTQ youth
 - People exiting the criminal justice system
 - Ex-military
 - Elderly
 - Mental health, including providing mental health assessments
 - b. Location of services- available in areas of the community in which current capacity is unable to maintain a regular presence.
 - c. Peer support
 - d. Frequency of street outreach/response time
 - e. Expertise in substance use
 - f. Maintain engagement 30 days post-housing to ensure housing placements are stable.
- Services-only (SSO) grant to pay for services and admin.
 - Leverage: no leveraged resources yet identified.
 - Budget for 10 FTEs:
 - \$700,000 services annually; \$2,100,000 three-year total
 - \$70,000 administrative annually; \$2,100,000 three-year total
 - \$770,000 total annually; \$2,310,000 three-year total

Project 3: Permanent Supportive Housing: **Scattered site** - FY2022 SUN Scattered-site PSH HSV-SV
Scattered site apartments funded with around the city for chronically homeless, disabled unsheltered people Permanent Supportive Housing grant for tenant-based rental assistance funds to pay for housing, & services funds to pay for case management, peer support & other services, plus admin.

- Leverage: housing subsidy to be paid for with new Stability Vouchers being applied for by CMHA, or with Housing Choice Voucher (HCV) subsidies; CMHA to support CoC response to Unsheltered NOFO. Approximately 70-75% of cost of program funded through CMHA resources; NOFO funds would only be paying for deposit, case management & other services, and admin.
- Budget:
 - \$1,006,800 in leveraged rents per 100 units annually; \$3,020,400 three-year total
 - \$440,000 supportive services per 100 units annually; \$1,320,000 three-year total
 - \$44,000 administrative expenses per 100 units annually; \$132,000 three-year total
 - \$484,000 total cost to grant per 100 units annually; \$1,452,000 three-year total

Project 4: Winter Shelter Homeless Outreach Partnership - FY2022 SUN Shelterhouse HOP SSO

The Winter Shelter at the Shelterhouse Barron Center provides an important service to the community each year, ensuring people who have been sleeping unsheltered can access a shelter bed during the coldest part of the year. The individuals who are served in the winter shelter or among the most vulnerable in our community. Shelterhouse has proposed using Unsheltered NOFO funds to hire a team of four case managers to be available to work with Winter Shelter clients, and the fifth team member who will serve as a Housing Stability Specialist.

The Housing Stability Specialist would provide additional supportive services for individuals in housing to be successful. Many of the individuals served to have never had their own apartment and thereby have not yet developed the basic skills to maintain housing. The Housing Stability Specialist will work with formerly homeless individuals in their housing on basic skills such as keeping their apartment clean. Additionally, the Housing Stability Specialist will conduct groups for homeless and formerly homeless individuals around topics such as paying rent on time and budgeting to prevent individuals returning to street homelessness.

- Services-only (SSO) grant to pay for services and admin.
- Leverage: no leveraged resources yet identified.
- Budget: \$389,000 annually; \$1,167,000 three-year total
- ADJUSTED \$450,000 annually; three-year total \$1,350,000

Project 5: Navigation Center(s)- FY2022 SUN Navigation Supportive Services Only

Available 24/7 where people can go for/to:

- a. Assistance with System Navigation- on-site assistance and peer support to access services that are available, particularly for:
 - o Families- Central Access Point (CAP)
 - o Youth/ LGBTQ youth
 - o People exiting the criminal justice system or awaiting trial
 - o Ex-military
 - o Elderly
 - o Mental health, including providing mental health assessments
 - b. Maintain connections to other services, such as:
 - o Street Outreach workers
 - o Mental health case management
 - o Housing case management
 - c. Safety & Security- overflow space for people who cannot get into shelter, come inside out of the elements, safe from violence, while attempting to access shelter, housing. Security but not police.
- Services-only (SSO) grant to pay for services, services staffing, and office space needed for delivery of services.
 - Leverage: no leveraged resources yet identified. Would need physical space for center.
 - Budget \$1,650,582 annually; three-year total \$4,951,745

Project 6: Joint component Transitional Housing / Rapid Rehousing Project – FY2022 SUN TH/RRH
 Transitional housing & Rapid-Rehousing dual component housing capacity, designed to serve persons who are unable or resistant to entering an emergency shelter facility or engage in services other than those offered to them by street outreach workers. Would provide option for people to get off the street on a transitional basis, with connection to services & permanent housing.

- Transitional Housing/Rapid Re-housing dual component grant for housing, & services funds to pay for case management, peer support & other services, operating expenses, and admin.
- 15 units of Transitional Housing
- 30 units of Rapid Rehousing
- Leverage: no leveraged resources yet identified.
- Budget \$768,366 annually; three-year total 2,305,098

Project Name	Annually	Three-year	\$
FY2022 SUN Tender Mercies Sited-based PSH	\$ 581,010	\$ 1,743,030	\$ 12,368,843
FY2022 SUN Street Outreach	\$ 770,000	\$ 2,310,000	\$ 10,058,843
FY2022 SUN Scattered-site PSH HSV-SV	\$ 484,000	\$ 1,452,000	\$ 8,606,843
FY2022 SUN Shelterhouse HOP SSO	\$ 450,000	\$ 1,350,000	\$ 7,256,843
FY2022 SUN TH/RRH	\$ 768,366	\$ 2,305,098	\$ 4,951,745
FY2022 SUN Navigation Supportive Services Only	\$ 1,650,582	\$ 4,951,745	\$ -
	\$ 4,703,958	\$ 14,111,873	



STRATEGIES TO END HOMELESSNESS

P-1. Attachment Guide

Page 1 Attachment Guide

**Page 2-15 Documents 100% (100 of 100 units)
Leveraged Housing for FY2022 SUN Scattered -sited PSH HCV-SV**

Page 2-3 Cincinnati Metropolitan Housing Authority commitment letter – including commitment to partner for new Specialty Voucher program and current homeless preference using HCV. Signed by Lisa Isham, Housing Choice Voucher Program Director on behalf of Gregory Johnson, Executive Director.

Page 4-15 Cincinnati Metropolitan Housing Authority admin plan documenting commitment to 1,150 HCV referrals for homeless preference

- Page 7 – Referral from Local Homeless Partner noted
- Page 7-8 – Homelessness definition
- Page 11 – highlights 1,150 HCV referrals from Strategies to End Homelessness

**Page 16 Documents 100% (26 of 26 units)
Leveraged Housing for SUN Tender Mercies Site-based PSH**

There is not leverage housing for the TH/RRH project currently. The CoC Special NOFO Planning Workgroup prioritized the project even without leveraged housing capacity because of the need for immediate temporary housing options for the unsheltered population.



October 12, 2022

Kevin Finn, President/CEO
Strategies to End Homelessness
2368 Victory Parkway, Suite 600
Cincinnati, OH 45206

RE: Stabilization Voucher (SV)/Housing Choice Voucher Preference Letter of Commitment

Cincinnati Metropolitan Housing Authority (CMHA) is the only Public Housing Authority in the Cincinnati/Hamilton County area. Strategies to End Homelessness (STEH) is the Continuum of Care (CoC) Lead Agency and Unified Funding Agency for Cincinnati/Hamilton County OH-500 CoC. STEH also administers the Coordinated Entry system on behalf of the CoC.

Currently, STEH makes all referrals through Coordinated Entry for CMHA's Emergency Housing Voucher (EHV) project. CMHA also has an established preference for up to 1,150 persons referred to its agency by the CoC for the tenant based voucher program. This preference was established to expand affordable housing opportunities to homeless families in Hamilton County as part of the "Move On" project, locally known as Coordinated Exit. This project creates movement in CoC and ESG -funded housing programs when households are stable enough to remain housed without supportive services but still require a housing subsidy.

CHMA affirms its commitment to also partner and collaborate with STEH on the housing applied for through the FY2022 Special Unsheltered COC NOFO and CMHA's Stability Voucher program to address unsheltered homelessness. CMHA will:

- i.) pair SV/HCVs with CoC-funded supportive services; and
- ii.) work with the CoC and other stakeholders, including persons with lived expertise, to develop a prioritization plan for any allocation of SVs and/or Housing Choice Vouchers (within the 1,150 homeless preference referrals already provided) used to support projects applied for and awarded through the FY2022 Special Unsheltered COC NOFO.

Specifically, CMHA commits to this process 100 Stability Vouchers, if funded, for the project FY2022 Special Unsheltered COC NOFO: Permanent Supportive Housing Scattered site:

FY2022 SUN Scattered-site PSH HCV/SV

EXECUTIVE OFFICE 1627 WESTERN AVE., CINCINNATI, OHIO 45214

Phone: (513) 721-4580 Fax: (513) 665-3106 TDD: (800) 750-0750 Website: www.cintimha.com

Equal Opportunity Employer, Equal Housing Opportunities



Cincinnati Metropolitan Housing Authority serves on the CoC Board and is a longtime partner in the CoC. We are grateful for the shared dedication to increase access to vouchers and services for eligible households in the community.

Should you have questions, please contact me at 513-977-5660 or Gregory.Johnson@cintimha.com

Sincerely,

A handwritten signature in cursive script that reads "Gregory D. Johnson".

Gregory D. Johnson,
Chief Executive Officer
Cincinnati Metropolitan Housing Authority

EXECUTIVE OFFICE 1627 WESTERN AVE., CINCINNATI, OHIO 45214

Phone: (513) 721-4580 Fax: (513) 665-3106 TDD: (800) 750-0750 Website: www.cintimha.com

Equal Opportunity Employer, Equal Housing Opportunities The Equal Housing Opportunity logo, which is a stylized house icon with an equals sign inside.

Annual PHA Plan <i>(Standard PHAs and Troubled PHAs)</i>	U.S. Department of Housing and Urban Development Office of Public and Indian Housing	OMB No. 2577-0226 Expires: 02/29/2016
--	---	--

Purpose. The 5-Year and Annual PHA Plans provide a ready source for interested parties to locate basic PHA policies, rules, and requirements concerning the PHA's operations, programs, and services, and informs HUD, families served by the PHA, and members of the public of the PHA's mission, goals and objectives for serving the needs of low- income, very low- income, and extremely low- income families.

Applicability. Form HUD-50075-ST is to be completed annually by **STANDARD PHAs or TROUBLED PHAs**. PHAs that meet the definition of a High Performer PHA, Small PHA, HCV-Only PHA or Qualified PHA do not need to submit this form.

Definitions.

- (1) **High-Performer PHA** – A PHA that owns or manages more than 550 combined public housing units and housing choice vouchers, and was designated as a high performer on both of the most recent Public Housing Assessment System (PHAS) and Section Eight Management Assessment Program (SEMAP) assessments if administering both programs, or PHAS if only administering public housing.
- (2) **Small PHA** - A PHA that is not designated as PHAS or SEMAP troubled, or at risk of being designated as troubled, that owns or manages less than 250 public housing units and any number of vouchers where the total combined units exceeds 550.
- (3) **Housing Choice Voucher (HCV) Only PHA** - A PHA that administers more than 550 HCVs, was not designated as troubled in its most recent SEMAP assessment and does not own or manage public housing.
- (4) **Standard PHA** - A PHA that owns or manages 250 or more public housing units and any number of vouchers where the total combined units exceeds 550, and that was designated as a standard performer in the most recent PHAS or SEMAP assessments.
- (5) **Troubled PHA** - A PHA that achieves an overall PHAS or SEMAP score of less than 60 percent.
- (6) **Qualified PHA** - A PHA with 550 or fewer public housing dwelling units and/or housing choice vouchers combined, and is not PHAS or SEMAP troubled.

A.	PHA Information.																								
A.1	<p> PHA Name: <u>Cincinnati Metropolitan Housing Authority</u> PHA Code: <u>OH004</u> PHA Type: <input checked="" type="checkbox"/> Standard PHA <input type="checkbox"/> Troubled PHA PHA Plan for Fiscal Year Beginning: (MM/YYYY): <u>07/2021</u> PHA Inventory (Based on Annual Contributions Contract (ACC) units at time of FY beginning, above) Number of Public Housing (PH) Units <u>4,674</u> Number of Housing Choice Vouchers (HCVs) <u>11,663</u> Total Combined Units/Vouchers <u>16,337</u> PHA Plan Submission Type: <input checked="" type="checkbox"/> Annual Submission <input type="checkbox"/> Revised Annual Submission </p> <p> Availability of Information. PHAs must have the elements listed below in sections B and C readily available to the public. A PHA must identify the specific location(s) where the proposed PHA Plan, PHA Plan Elements, and all information relevant to the public hearing and proposed PHA Plan are available for inspection by the public. At a minimum, PHAs must post PHA Plans, including updates, at each Asset Management Project (AMP) and main office or central office of the PHA. PHAs are strongly encouraged to post complete PHA Plans on their official website. PHAs are also encouraged to provide each resident council a copy of their PHA Plans. </p> <p> <input type="checkbox"/> PHA Consortia: (Check box if submitting a Joint PHA Plan and complete table below) </p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th rowspan="2" style="width: 30%;">Participating PHAs</th> <th rowspan="2" style="width: 10%;">PHA Code</th> <th rowspan="2" style="width: 20%;">Program(s) in the Consortia</th> <th rowspan="2" style="width: 20%;">Program(s) not in the Consortia</th> <th colspan="2" style="width: 20%;">No. of Units in Each Program</th> </tr> <tr> <th style="width: 10%;">PH</th> <th style="width: 10%;">HCV</th> </tr> </thead> <tbody> <tr> <td>Lead PHA:</td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> </tbody> </table>					Participating PHAs	PHA Code	Program(s) in the Consortia	Program(s) not in the Consortia	No. of Units in Each Program		PH	HCV	Lead PHA:											
Participating PHAs	PHA Code	Program(s) in the Consortia	Program(s) not in the Consortia	No. of Units in Each Program																					
				PH	HCV																				
Lead PHA:																									
B.	Annual Plan Elements																								



ADMISSIONS & CONTINUED OCCUPANCY POLICY

Effective: 07/01/2021

Applicant's household or persons accompanying them to the CMHA offices to refrain from acting or speaking in an abusive or threatening manner toward CMHA representatives and others on the CMHA premises. This behavior includes, but is not limited to, taunting, sending threatening emails or voice mail messages, physical assault, and other violent or aggressive actions directed towards CMHA representatives and any attempt or damage caused to CMHA property. Applicant's failure to comply with this provision will result in the application being denied.

E. The Preference System

Qualifying for a preference does not guarantee admission. CMHA's local preferences will be fully described below. CMHA has adopted local preferences in order to ensure that its housing resources are utilized to their maximum effect within the community. Preferences are used to establish the order of placement on the waiting list. Every applicant must still meet CMHA's Resident Selection Criteria (described later in this policy) before being offered a unit.

1. When selecting a family for a unit with accessible features, CMHA will give a preference to applicant families with disabilities who can benefit most from the unit's features. First preference will be given to current resident families needing a transfer to an accessible unit, and second preference will be given to applicant families. If no family needing accessible features can be found for a unit with accessible features, CMHA will house a family that does not need the unit features. This housing offer is subject to the requirement in Section III - Tenant Selection and Assignment Plan under which a non-disabled family in an accessible unit can be required to move so that a family needing the unit features can be housed.
2. Police officers and their families who may not otherwise be eligible for occupancy in public housing may be admitted in order to increase the presence of security for residents in a CMHA community.
3. Notwithstanding any other provision of this Admissions and Continued Occupancy Policy, each tenant living in a property at the time CMHA takes legal title to the property will have the right to become a public housing tenant in the dwelling unit the tenant occupies on the date CMHA takes legal title, provided (1) the tenant family income is within the income limits for admission to the public housing program on the day the tenant family signs the public housing lease; and (2) the tenant family is determined to be eligible based on other CMHA admission criteria; and the tenant's household composition meets CMHA guidelines.
4. Preferences will be granted to applicants who are otherwise qualified and who, at the time of moving onto the site-based waiting list and meet the definitions of the preferences described below.

F. Local Preferences and Unit Selection

1. **Site-based Waiting List Choice:** Local preferences will be used in conjunction with CMHA’s site based waiting list(s). Applicants may choose as many sites as they would like for placement on its site-based waiting list.
2. **Local Preference and Points Allocation:** The local preferences in effect are as follows:

Preference	Points
Victims of involuntary displacement by government agency or natural disaster – These individuals will supersede the point system and move to the top of the waiting list due to the exigent situation. These will also include individuals who are participants in the Housing Choice Voucher Program that move from their HCV subsidized unit/HCV participant due to the unit’s failed HQS and/or abatement from the program and individuals who are in RAD converted projects and must move due to unit rehabilitation/ demolition.	32 Points
Victims of domestic violence - referral from YWCA, Women Helping Women, or Third-Party Social Service Agency	9 Points
Victims of domestic violence – Self certification only	4 Points
Referral from Local Homeless Partners or Third-Party Certification	4 Points
COVID-19 Impacted Applicant – Self certification only	4 Points
Veteran preference	9 Points
Full-time students (Head/Co-Head of Household with 3rd party verification from the school)	3 Points
Disabled Families or Elderly	3 Points
Family Unification (see below/to be defined)	2 Points
Good Neighbor Program Completion	2 Points
Youths aging out of foster care who are between the ages of 18-24.	2 Points

3. **Definitions of Preferences:**

- a. **Definition of Homeless:** An individual or family who lacks a fixed, regular, and adequate nighttime residence, meaning:
 - (1) **Sleeping in a place not designed for or ordinarily used as a regular sleeping accommodation**
 - (2) **Or Living in a shelter (designated to provide temporary living arrangements)**

(3) Or exiting an institution with no subsequent residence identified where they resided for 90 days or less AND were residing in emergency shelter or place not meant for human habitation immediately before entering institution.

(4) Temporarily/Transient Accommodations provided on a temporary basis to keep the individual family from the falling into to foregoing categories.

Formatted: Font: 12 pt

b. Definition of Veteran: In the selection of tenants for dwelling units, CMHA shall give preference, (as among applicants equally in need and eligible for occupancy of the dwelling unit), to families of veterans and persons serving in the active military or naval service of the United States, including families of deceased veterans or deceased persons who were so serving at the time of death. For purposes of the preference, "Veteran" means either of the following:

- (1) A person who has served in the active military or naval service of the United States and who was discharged or released therefrom under conditions other than dishonorable;
- (2) A person who served as a member of the United States merchant marine and to whom either of the following applies:
 - (a) The person has an honorable report of separation from active duty military service, form DD214 or DD215.
 - (b) The person served in the United States merchant marine between December 7, 1941, and December 31, 1946, and died on active duty while serving in a war zone during that period of service.
 - (c) "United States merchant marine" includes the United States army transport service and the United States naval transport service.

c. Family Reunification: the term "family reunification" as used this preference section is defined to describe a variety of programs that are intended to provide services to children and families who are experiencing serious problems that lead to the placement of children in foster care or otherwise result in the dissolution of the family unit or families who are at risk of homelessness.

d. Good Neighbor Program: Completion of CMHA's Good Neighbor Program. The Good Neighbor program is a voluntary challenge program designed to educate applicants about CMHA housing and the aspects of life management. This program does not exclude the applicant from attending-viewing the New Resident Orientation and completing the acknowledgement certification.

Housing Choice Voucher Program

Administrative Plan

July 1, 2022 - June 30, 2023



CHAPTER 4

ESTABLISHING PREFERENCES AND MAINTAINING THE WAIT LIST

[24 CFR Part 5, Subpart D; 982.54(d)(1), 982.204, 982.205, 982.206]

PHILOSOPHY

It is CMHA's objective to ensure that families are placed in the proper order on the wait list and selected from the wait list for admissions in accordance with the policies in this Administrative Plan. By maintaining an accurate wait list, CMHA will be able to perform the activities which ensure that an adequate pool of qualified applicants will be available so that program funds are used in a timely manner.

A. WAIT LIST POLICY [24 CFR 982.204]

CMHA uses a wait list for admission to its Housing Choice Voucher Tenant-Based Assistance Program. CMHA also maintains a wait list for each Project Based Voucher Contract.

Except for Special Admissions, Ports and applicants for Project-Based Vouchers, applicants will be selected from CMHA HCV wait list in accordance with policies and preferences and income targeting requirements defined in this Administrative Plan. For Special Admissions, each agency that is authorized to refer families for the vouchers for their program will determine the preference among their pool of applicants.

CMHA will maintain information that permits proper selection from the wait list.

The wait list contains the following information for each applicant listed:

Applicant name(s);

Family unit size (number of bedrooms per CMHA subsidy standards);

Date and time of application;

Qualification for any local preference;

Racial or ethnic designation of the head of household;

Annual (gross) family income; and

Number of persons in family.

B. LOCAL PREFERENCES [24 CFR 982.207]

CMHA will offer public notice when changing its preference system and the notice will be publicized using the same guidelines as those for opening and closing the wait list. Applicants must claim eligible preference(s) at the time of application to the wait list.

Except for Special Admissions, applicants for Housing Choice Voucher Program assistance will be taken from the Housing Choice Voucher Program wait list in order of the following local preferences:

- Families that have been designated as eligible for assistance under HUD's Disaster Housing Assistance Program (DHAP). **50 points
- Referrals of disabled persons referred by Living Arrangements for the Developmentally Disabled (LADD) up to 150 referrals. ** 35 points
- Referrals of disabled persons referred by the Center for Independent Living Options (CILO) up to 75 referrals. **35 points
- HUD funded Family Unification Program (FUP) Voucher. **35 points
- Canceled voucher preference for applicant families whose vouchers were recalled due to insufficient funding. **75 points
- Displaced preference for voucher families who have been terminated from the program as a result of insufficient funding. * * 80 points
- Displaced preference for Asset Management/LIPH families in a hard to house situation, RAD conversion of AM/LIPH unit or due to demo/disposition of units. **80 points
- Referral from Asset Management/LIPH when a family or individual cannot be housed because of extenuating circumstances. ** 80 points
- Referrals for Temporary and/or Permanent Relocation assistance from Asset Management Services, RAD or Non-RAD units. **80 points
- Referral from Strategies to End Homelessness up to 1150 referrals. ** 30 points
- Veteran preference. 35 points
- Referrals for Youths aging out of foster care age 18-24: Youth referred for assistance by Lighthouse Youth Services or Hamilton County Job and Family Services who can verify that they were residents of a state-run foster care system within twelve months of the onset of adulthood or emancipation up to 100 referrals. ** 30 points
- Referral of homeless families from Cincinnati Public Schools up to 100 referrals. ** 32 points
- Mainstream Preference - Referrals or direct applications from families who are composed of one or more non-elderly person with disabilities (which may include additional members who are not non-elderly persons with disabilities) who are:
 - Transitioning out of institutional and other segregated settings
 - At serious risk of institutionalization
 - Currently experiencing homelessness
 - Previously experienced homelessness **AND** currently a client in a permanent supportive housing or rapid rehousing project or at risk of experiencing homelessness up to referrals.

CMHA will admit families who qualify under the Extremely Low Income limit to meet the income-targeting requirement, regardless of preference.

- Foster Youth Independence Initiative: The population eligible to be assisted with funding under this notice are youth certified by Ohio Jobs and Family Services as meeting the following conditions:
 - Has attained at least 18 years and not more than 24 years of age;
 - Left foster care, or will leave foster care within 90 days, in accordance with a transition plan described in section 475(5)(H) of the Social Security Act at age 16 or older; **and**
 - Is homeless^[1] or is at risk of becoming homeless^[2]. ** 40 points

^[1] **Homeless** refers to the population included in the definition of this term at 24 CFR 578.3. ² **At Risk of Becoming Homeless** means the population defined as “At Risk of Homelessness” at 24 CFR 576.2.

**** Referrals will be accepted from CMHA Special Admissions, Mainstream, Asset Management/LIPH, Asset Management Services, Relocation, DHAP, HUD funded FUP, Youths aging out of foster care, ~~FUP~~, Foster Youth Independence Initiative; LADD, HUD VASH, **Strategies to End Homelessness**, CILO and Cincinnati Public Schools regardless of whether a family is on the regular voucher wait list, regardless of whether the regular CMHA tenant based voucher wait list is open or closed, consistent with 24 CFR 982.206 (c).

C. SPECIAL ADMISSIONS [24 CFR 982.54(d)(e), 982.203]

CMHA admits a limited number of families under a Special Admissions procedure. Special Admissions families will be admitted outside of the regular wait list process. They do not have to qualify for any preferences, nor are they required to be on the program wait list. CMHA maintains separate records of these admissions.

The following are examples of types of program funding that may be designated by HUD for families living in a specified unit:

A family displaced because of demolition or disposition of a public or housing project;

A family residing in a multifamily rental housing project when HUD sells, forecloses or demolishes the project;

For housing covered by the Low Income Housing Preservation and Resident Home-ownership Act of 1990;

A family residing in a CMHA owned property converted to RAD under Choice Mobility;

A family residing in a project covered by a Project-Based Housing Choice Voucher Program HAP Contract at the end of the initial HAP Lease/Contract term; and

A non-purchasing family residing in a HOPE 1 or HOPE 2 project.

in accordance with the method specified in the Administrative Plan.

Local Preferences

Local preferences will be used to select families from the wait list. Households may qualify for more than one preference and will receive the points for each. CMHA has selected the following system to apply local preferences:

- Families that have been designated as eligible for assistance under HUD's Disaster Housing Assistance Program (DHAP). ** 50 points
- Referrals of disabled persons referred by Living Arrangements for the Developmentally Disabled (LADD) up to 150 referrals. **35 points
- Referrals of disabled persons referred by the Center for Independent Living Options (CILO) up to 75 referrals. ** 35 points
- HUD funded Family Unification Program (FUP) Voucher ** 35 points
- Canceled voucher preference for applicant families whose vouchers were recalled due to insufficient funding. **75 points
- Displaced preference for voucher families who have been terminated from the program as a result of insufficient funding. ** 85 points
- Displaced preference for Asset Management/LIPH families in a hard to house situation or RAD conversion of AM/LIPH unit or due to demo/disposition of units. ** 80 points
- Referrals for Temporary and/or Permanent Relocation assistance from Asset Management Services, RAD or Non-RAD unit. **80 points
- Referral from Asset Management/LIPH when a family or individual cannot be housed because of extenuating circumstances. **80 points
- Referral from Strategies to End Homelessness up to 1150 referrals. ** 30 points
- Veteran preference. 35 points
- Referrals for Youths aging out of foster care age 18-24: Youth referred for assistance by Lighthouse Youth Services or Hamilton County Job and Family Services who were residents of a state-run foster care system within twelve months of the onset of adulthood or emancipation up to 100 referrals. ** 30 points
- ~~Youths aging out of foster care age 18-24: Youth who can verify that they were residents of a state-run foster care system within twelve months of the onset of adulthood or emancipation up to 100 referrals. ** 30 points~~
- Referral of homeless families from Cincinnati Public Schools up to 25 referrals. ** 32 points
- Mainstream Preference - Referrals or direct applications from families who are composed of one or more non-elderly person with disabilities (which may

include additional members who are not non-elderly persons with disabilities) who are:

- Transitioning out of institutional and other segregated settings
 - At serious risk of institutionalization
 - Currently experiencing homelessness
 - Previously experienced homelessness and currently a client in a permanent supportive housing or rapid rehousing project or at risk of experiencing homelessness up to referrals. **40 points
- Foster Youth Independence Initiative: The population eligible to be assisted with funding under this notice are youth certified by Ohio Jobs and Family Services as meeting the following conditions:
 - Has attained at least 18 years and not more than 24 years of age;
 - Left foster care, or will leave foster care within 90 days, in accordance with a transition plan described in section 475(5)(H) of the Social Security Act at age 16 or older; **and**
 - Is homeless^[1] or is at risk of becoming homeless^[2]. ** 40 points

^[1] **Homeless** refers to the population included in the definition of this term at 24 CFR 578.3. ² **At Risk of Becoming Homeless** means the population defined as “At Risk of Homelessness” at 24 CFR 576.2.

**** Referrals will be accepted from CMHA Special Admissions, Mainstream, Asset Management/LIPH, Asset Management Services, Relocation, DHAP, HUD funded FUP, Youths aging out of foster care, ~~FUP~~, Foster Youth Independence Initiative; LADD, HUD VASH, **Strategies to End Homelessness**, CILO and Cincinnati Public Schools regardless of whether a family is on the regular voucher wait list, regardless of whether the regular CMHA tenant based voucher wait list is open or closed, consistent with 24 CFR 982.206 (c).

CMHA will admit families who qualify under the Extremely Low Income limit to meet the income-targeting requirement, regardless of preference.

G. FINAL VERIFICATION OF PREFERENCES [24 CFR 982.207]

CMHA will verify that a family claiming an applicant preference qualifies for the preference based on the family’s circumstances.

The family must also qualify for the claimed preference(s) at the time of application to the wait list.

If verification results in a change of preference status, the applicant will be notified of their failure to qualify for the preference. The preference will be removed and the family placed back on the wait list in the appropriate order.

H. Special Programs

CMHA will maintain a separate wait list for its Moderate Rehab, NED2, Mainstream each Project Based Voucher Project, RAD Choice Mobility and HUD VASH programs. Referrals will be received for these programs in accordance with program regulations. Applicants will be ranked according to date and time of referral.



Chief Executive Officer
Russell Winters

Board of Trustees

Victoria Chester
Markita Coach
Ronald Cramer—President
Deborah Dixon
Sydney Greathouse
Rebecca Guerin
Brett Heekin
Erika Meyer Judd—Vice President
Daniel Kiley
Cedric McDonald
Mark Roberts
Kevin Schad
Edward Slater
Robie Suggs
Thomas Vaughan—Treasurer
James Whalen—Past President

Advisory Committee

Hon. Sandra Beckwith
Jennifer Neyer Berg
Lt. Stephen Saunders
Stephen Wesselkamper
Edward Wolterman

Emeritus

Joseph Feldhaus
Eileen Mechley(1940-2020)
Marcia Spaeth

Frank Harkavy
(1926 – 2003)

October 12, 2022

Re: Tender Mercies Unsheltered PSH – Supplemental NOFO

To Whom it May Concern:

This is to confirm that Tender Mercies owns outright the property to be utilized for the above referenced project. We commit the property located at 25-27 West 12th Street, Cincinnati, OH 45202, to be utilized as leverage in order to make this project fully operational. Tender Mercies projects that participant enrollment can begin by December 1, 2023 with the property being placed in service by January 1, 2024.

The Hamilton County, Ohio Auditor's Office has assigned a combined valuation for these two properties at \$692,470. This project will utilize 26 units of a building that has 26 available units, for a dedicated space of 100%.

Sincerely,

Russell L. Winters, LISW-S
Chief Executive Officer





STRATEGIES TO END HOMELESSNESS

P-1a. Attachment Guide

Page 1 Attachment Guide

Page 2-3 Cincinnati Metropolitan Housing Authority commitment letter – including commitment to partner for new Specialty Voucher program and current homeless preference using HCV. Signed by Lisa Isham, Housing Choice Voucher Program Director on behalf of Gregory Johnson, Executive Director.

Page 4-15 Cincinnati Metropolitan Housing Authority admin plan documenting commitment to 1,150 HCV referrals for homeless preference

- Page 7 – Referral from Local Homeless Partner noted
- Page 7-8 – Homelessness definition
- Page 11 – highlights 1,150 HCV referrals from Strategies to End Homelessness



October 12, 2022

Kevin Finn, President/CEO
Strategies to End Homelessness
2368 Victory Parkway, Suite 600
Cincinnati, OH 45206

RE: Stabilization Voucher (SV)/Housing Choice Voucher Preference Letter of Commitment

Cincinnati Metropolitan Housing Authority (CMHA) is the only Public Housing Authority in the Cincinnati/Hamilton County area. Strategies to End Homelessness (STEH) is the Continuum of Care (CoC) Lead Agency and Unified Funding Agency for Cincinnati/Hamilton County OH-500 CoC. STEH also administers the Coordinated Entry system on behalf of the CoC.

Currently, STEH makes all referrals through Coordinated Entry for CMHA's Emergency Housing Voucher (EHV) project. CMHA also has an established preference for up to 1,150 persons referred to its agency by the CoC for the tenant based voucher program. This preference was established to expand affordable housing opportunities to homeless families in Hamilton County as part of the "Move On" project, locally known as Coordinated Exit. This project creates movement in CoC and ESG -funded housing programs when households are stable enough to remain housed without supportive services but still require a housing subsidy.

CHMA affirms its commitment to also partner and collaborate with STEH on the housing applied for through the FY2022 Special Unsheltered COC NOFO and CMHA's Stability Voucher program to address unsheltered homelessness. CMHA will:

- i.) pair SV/HCVs with CoC-funded supportive services; and
- ii.) work with the CoC and other stakeholders, including persons with lived expertise, to develop a prioritization plan for any allocation of SVs and/or Housing Choice Vouchers (within the 1,150 homeless preference referrals already provided) used to support projects applied for and awarded through the FY2022 Special Unsheltered COC NOFO.

Specifically, CMHA commits to this process 100 Stability Vouchers, if funded, for the project FY2022 Special Unsheltered COC NOFO: Permanent Supportive Housing Scattered site:

FY2022 SUN Scattered-site PSH HCV/SV

EXECUTIVE OFFICE 1627 WESTERN AVE., CINCINNATI, OHIO 45214

Phone: (513) 721-4580 Fax: (513) 665-3106 TDD: (800) 750-0750 Website: www.cintimha.com

Equal Opportunity Employer, Equal Housing Opportunities



Cincinnati Metropolitan Housing Authority serves on the CoC Board and is a longtime partner in the CoC. We are grateful for the shared dedication to increase access to vouchers and services for eligible households in the community.

Should you have questions, please contact me at 513-977-5660 or Gregory.Johnson@cintimha.com

Sincerely,

A handwritten signature in cursive script that reads "Gregory D. Johnson".

Gregory D. Johnson,
Chief Executive Officer
Cincinnati Metropolitan Housing Authority

EXECUTIVE OFFICE 1627 WESTERN AVE., CINCINNATI, OHIO 45214

Phone: (513) 721-4580 Fax: (513) 665-3106 TDD: (800) 750-0750 Website: www.cintimha.com

Equal Opportunity Employer, Equal Housing Opportunities The Equal Housing Opportunity logo, which is a stylized house icon with an equals sign inside.

Annual PHA Plan <i>(Standard PHAs and Troubled PHAs)</i>	U.S. Department of Housing and Urban Development Office of Public and Indian Housing	OMB No. 2577-0226 Expires: 02/29/2016
--	---	--

Purpose. The 5-Year and Annual PHA Plans provide a ready source for interested parties to locate basic PHA policies, rules, and requirements concerning the PHA's operations, programs, and services, and informs HUD, families served by the PHA, and members of the public of the PHA's mission, goals and objectives for serving the needs of low- income, very low- income, and extremely low- income families.

Applicability. Form HUD-50075-ST is to be completed annually by **STANDARD PHAs or TROUBLED PHAs**. PHAs that meet the definition of a High Performer PHA, Small PHA, HCV-Only PHA or Qualified PHA do not need to submit this form.

Definitions.

- (1) **High-Performer PHA** – A PHA that owns or manages more than 550 combined public housing units and housing choice vouchers, and was designated as a high performer on both of the most recent Public Housing Assessment System (PHAS) and Section Eight Management Assessment Program (SEMAP) assessments if administering both programs, or PHAS if only administering public housing.
- (2) **Small PHA** - A PHA that is not designated as PHAS or SEMAP troubled, or at risk of being designated as troubled, that owns or manages less than 250 public housing units and any number of vouchers where the total combined units exceeds 550.
- (3) **Housing Choice Voucher (HCV) Only PHA** - A PHA that administers more than 550 HCVs, was not designated as troubled in its most recent SEMAP assessment and does not own or manage public housing.
- (4) **Standard PHA** - A PHA that owns or manages 250 or more public housing units and any number of vouchers where the total combined units exceeds 550, and that was designated as a standard performer in the most recent PHAS or SEMAP assessments.
- (5) **Troubled PHA** - A PHA that achieves an overall PHAS or SEMAP score of less than 60 percent.
- (6) **Qualified PHA** - A PHA with 550 or fewer public housing dwelling units and/or housing choice vouchers combined, and is not PHAS or SEMAP troubled.

A.	PHA Information.																								
A.1	<p>PHA Name: <u>Cincinnati Metropolitan Housing Authority</u> PHA Code: <u>OH004</u> PHA Type: <input checked="" type="checkbox"/> Standard PHA <input type="checkbox"/> Troubled PHA PHA Plan for Fiscal Year Beginning: (MM/YYYY): <u>07/2021</u> PHA Inventory (Based on Annual Contributions Contract (ACC) units at time of FY beginning, above) Number of Public Housing (PH) Units <u>4,674</u> Number of Housing Choice Vouchers (HCVs) <u>11,663</u> Total Combined Units/Vouchers <u>16,337</u> PHA Plan Submission Type: <input checked="" type="checkbox"/> Annual Submission <input type="checkbox"/> Revised Annual Submission</p> <p>Availability of Information. PHAs must have the elements listed below in sections B and C readily available to the public. A PHA must identify the specific location(s) where the proposed PHA Plan, PHA Plan Elements, and all information relevant to the public hearing and proposed PHA Plan are available for inspection by the public. At a minimum, PHAs must post PHA Plans, including updates, at each Asset Management Project (AMP) and main office or central office of the PHA. PHAs are strongly encouraged to post complete PHA Plans on their official website. PHAs are also encouraged to provide each resident council a copy of their PHA Plans.</p> <p><input type="checkbox"/> PHA Consortia: (Check box if submitting a Joint PHA Plan and complete table below)</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th rowspan="2" style="width: 25%;">Participating PHAs</th> <th rowspan="2" style="width: 10%;">PHA Code</th> <th rowspan="2" style="width: 25%;">Program(s) in the Consortia</th> <th rowspan="2" style="width: 25%;">Program(s) not in the Consortia</th> <th colspan="2" style="width: 15%;">No. of Units in Each Program</th> </tr> <tr> <th style="width: 5%;">PH</th> <th style="width: 5%;">HCV</th> </tr> </thead> <tbody> <tr> <td>Lead PHA:</td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> </tbody> </table>					Participating PHAs	PHA Code	Program(s) in the Consortia	Program(s) not in the Consortia	No. of Units in Each Program		PH	HCV	Lead PHA:											
Participating PHAs	PHA Code	Program(s) in the Consortia	Program(s) not in the Consortia	No. of Units in Each Program																					
				PH	HCV																				
Lead PHA:																									
B.	Annual Plan Elements																								



ADMISSIONS & CONTINUED OCCUPANCY POLICY

Effective: 07/01/2021

Applicant's household or persons accompanying them to the CMHA offices to refrain from acting or speaking in an abusive or threatening manner toward CMHA representatives and others on the CMHA premises. This behavior includes, but is not limited to, taunting, sending threatening emails or voice mail messages, physical assault, and other violent or aggressive actions directed towards CMHA representatives and any attempt or damage caused to CMHA property. Applicant's failure to comply with this provision will result in the application being denied.

E. The Preference System

Qualifying for a preference does not guarantee admission. CMHA's local preferences will be fully described below. CMHA has adopted local preferences in order to ensure that its housing resources are utilized to their maximum effect within the community. Preferences are used to establish the order of placement on the waiting list. Every applicant must still meet CMHA's Resident Selection Criteria (described later in this policy) before being offered a unit.

1. When selecting a family for a unit with accessible features, CMHA will give a preference to applicant families with disabilities who can benefit most from the unit's features. First preference will be given to current resident families needing a transfer to an accessible unit, and second preference will be given to applicant families. If no family needing accessible features can be found for a unit with accessible features, CMHA will house a family that does not need the unit features. This housing offer is subject to the requirement in Section III - Tenant Selection and Assignment Plan under which a non-disabled family in an accessible unit can be required to move so that a family needing the unit features can be housed.
2. Police officers and their families who may not otherwise be eligible for occupancy in public housing may be admitted in order to increase the presence of security for residents in a CMHA community.
3. Notwithstanding any other provision of this Admissions and Continued Occupancy Policy, each tenant living in a property at the time CMHA takes legal title to the property will have the right to become a public housing tenant in the dwelling unit the tenant occupies on the date CMHA takes legal title, provided (1) the tenant family income is within the income limits for admission to the public housing program on the day the tenant family signs the public housing lease; and (2) the tenant family is determined to be eligible based on other CMHA admission criteria; and the tenant's household composition meets CMHA guidelines.
4. Preferences will be granted to applicants who are otherwise qualified and who, at the time of moving onto the site-based waiting list and meet the definitions of the preferences described below.

F. Local Preferences and Unit Selection

1. **Site-based Waiting List Choice:** Local preferences will be used in conjunction with CMHA's site based waiting list(s). Applicants may choose as many sites as they would like for placement on its site-based waiting list.
2. **Local Preference and Points Allocation:** The local preferences in effect are as follows:

Preference	Points
Victims of involuntary displacement by government agency or natural disaster – These individuals will supersede the point system and move to the top of the waiting list due to the exigent situation. These will also include individuals who are participants in the Housing Choice Voucher Program that move from their HCV subsidized unit/HCV participant due to the unit's failed HQS and/or abatement from the program and individuals who are in RAD converted projects and must move due to unit rehabilitation/ demolition.	32 Points
Victims of domestic violence - referral from YWCA, Women Helping Women, or Third-Party Social Service Agency	9 Points
Victims of domestic violence – Self certification only	4 Points
Referral from Local Homeless Partners or Third-Party Certification	4 Points
COVID-19 Impacted Applicant – Self certification only	4 Points
Veteran preference	9 Points
Full-time students (Head/Co-Head of Household with 3rd party verification from the school)	3 Points
Disabled Families or Elderly	3 Points
Family Unification (see below/to be defined)	2 Points
Good Neighbor Program Completion	2 Points
Youths aging out of foster care who are between the ages of 18-24.	2 Points

3. **Definitions of Preferences:**

- a. **Definition of Homeless:** An individual or family who lacks a fixed, regular, and adequate nighttime residence, meaning:
 - (1) **Sleeping in a place not designed for or ordinarily used as a regular sleeping accommodation**
 - (2) **Or Living in a shelter (designated to provide temporary living arrangements)**

(3) Or exiting an institution with no subsequent residence identified where they resided for 90 days or less AND were residing in emergency shelter or place not meant for human habitation immediately before entering institution.

(4) Temporarily/Transient Accommodations provided on a temporary basis to keep the individual family from the falling into to foregoing categories.

Formatted: Font: 12 pt

b. Definition of Veteran: In the selection of tenants for dwelling units, CMHA shall give preference, (as among applicants equally in need and eligible for occupancy of the dwelling unit), to families of veterans and persons serving in the active military or naval service of the United States, including families of deceased veterans or deceased persons who were so serving at the time of death. For purposes of the preference, "Veteran" means either of the following:

- (1) A person who has served in the active military or naval service of the United States and who was discharged or released therefrom under conditions other than dishonorable;
- (2) A person who served as a member of the United States merchant marine and to whom either of the following applies:
 - (a) The person has an honorable report of separation from active duty military service, form DD214 or DD215.
 - (b) The person served in the United States merchant marine between December 7, 1941, and December 31, 1946, and died on active duty while serving in a war zone during that period of service.
 - (c) "United States merchant marine" includes the United States army transport service and the United States naval transport service.

c. Family Reunification: the term "family reunification" as used this preference section is defined to describe a variety of programs that are intended to provide services to children and families who are experiencing serious problems that lead to the placement of children in foster care or otherwise result in the dissolution of the family unit or families who are at risk of homelessness.

d. Good Neighbor Program: Completion of CMHA's Good Neighbor Program. The Good Neighbor program is a voluntary challenge program designed to educate applicants about CMHA housing and the aspects of life management. This program does not exclude the applicant from attending-viewing the New Resident Orientation and completing the acknowledgement certification.

Housing Choice Voucher Program

Administrative Plan

July 1, 2022 - June 30, 2023



CHAPTER 4

ESTABLISHING PREFERENCES AND MAINTAINING THE WAIT LIST

[24 CFR Part 5, Subpart D; 982.54(d)(1), 982.204, 982.205, 982.206]

PHILOSOPHY

It is CMHA's objective to ensure that families are placed in the proper order on the wait list and selected from the wait list for admissions in accordance with the policies in this Administrative Plan. By maintaining an accurate wait list, CMHA will be able to perform the activities which ensure that an adequate pool of qualified applicants will be available so that program funds are used in a timely manner.

A. WAIT LIST POLICY [24 CFR 982.204]

CMHA uses a wait list for admission to its Housing Choice Voucher Tenant-Based Assistance Program. CMHA also maintains a wait list for each Project Based Voucher Contract.

Except for Special Admissions, Ports and applicants for Project-Based Vouchers, applicants will be selected from CMHA HCV wait list in accordance with policies and preferences and income targeting requirements defined in this Administrative Plan. For Special Admissions, each agency that is authorized to refer families for the vouchers for their program will determine the preference among their pool of applicants.

CMHA will maintain information that permits proper selection from the wait list.

The wait list contains the following information for each applicant listed:

Applicant name(s);

Family unit size (number of bedrooms per CMHA subsidy standards);

Date and time of application;

Qualification for any local preference;

Racial or ethnic designation of the head of household;

Annual (gross) family income; and

Number of persons in family.

B. LOCAL PREFERENCES [24 CFR 982.207]

CMHA will offer public notice when changing its preference system and the notice will be publicized using the same guidelines as those for opening and closing the wait list. Applicants must claim eligible preference(s) at the time of application to the wait list.

Except for Special Admissions, applicants for Housing Choice Voucher Program assistance will be taken from the Housing Choice Voucher Program wait list in order of the following local preferences:

- Families that have been designated as eligible for assistance under HUD's Disaster Housing Assistance Program (DHAP). **50 points
- Referrals of disabled persons referred by Living Arrangements for the Developmentally Disabled (LADD) up to 150 referrals. ** 35 points
- Referrals of disabled persons referred by the Center for Independent Living Options (CILO) up to 75 referrals. **35 points
- HUD funded Family Unification Program (FUP) Voucher. **35 points
- Canceled voucher preference for applicant families whose vouchers were recalled due to insufficient funding. **75 points
- Displaced preference for voucher families who have been terminated from the program as a result of insufficient funding. * * 80 points
- Displaced preference for Asset Management/LIPH families in a hard to house situation, RAD conversion of AM/LIPH unit or due to demo/disposition of units. **80 points
- Referral from Asset Management/LIPH when a family or individual cannot be housed because of extenuating circumstances. ** 80 points
- Referrals for Temporary and/or Permanent Relocation assistance from Asset Management Services, RAD or Non-RAD units. **80 points
- Referral from Strategies to End Homelessness up to 1150 referrals. ** 30 points
- Veteran preference. 35 points
- Referrals for Youths aging out of foster care age 18-24: Youth referred for assistance by Lighthouse Youth Services or Hamilton County Job and Family Services who can verify that they were residents of a state-run foster care system within twelve months of the onset of adulthood or emancipation up to 100 referrals. ** 30 points
- Referral of homeless families from Cincinnati Public Schools up to 100 referrals. ** 32 points
- Mainstream Preference - Referrals or direct applications from families who are composed of one or more non-elderly person with disabilities (which may include additional members who are not non-elderly persons with disabilities) who are:
 - Transitioning out of institutional and other segregated settings
 - At serious risk of institutionalization
 - Currently experiencing homelessness
 - Previously experienced homelessness **AND** currently a client in a permanent supportive housing or rapid rehousing project or at risk of experiencing homelessness up to referrals.

CMHA will admit families who qualify under the Extremely Low Income limit to meet the income-targeting requirement, regardless of preference.

- Foster Youth Independence Initiative: The population eligible to be assisted with funding under this notice are youth certified by Ohio Jobs and Family Services as meeting the following conditions:
 - Has attained at least 18 years and not more than 24 years of age;
 - Left foster care, or will leave foster care within 90 days, in accordance with a transition plan described in section 475(5)(H) of the Social Security Act at age 16 or older; **and**
 - Is homeless^[1] or is at risk of becoming homeless^[2]. ** 40 points

^[1] **Homeless** refers to the population included in the definition of this term at 24 CFR 578.3. ² **At Risk of Becoming Homeless** means the population defined as “At Risk of Homelessness” at 24 CFR 576.2.

**** Referrals will be accepted from CMHA Special Admissions, Mainstream, Asset Management/LIPH, Asset Management Services, Relocation, DHAP, HUD funded FUP, Youths aging out of foster care, ~~FUP~~, Foster Youth Independence Initiative; LADD, HUD VASH, **Strategies to End Homelessness**, CILO and Cincinnati Public Schools regardless of whether a family is on the regular voucher wait list, regardless of whether the regular CMHA tenant based voucher wait list is open or closed, consistent with 24 CFR 982.206 (c).

C. SPECIAL ADMISSIONS [24 CFR 982.54(d)(e), 982.203]

CMHA admits a limited number of families under a Special Admissions procedure. Special Admissions families will be admitted outside of the regular wait list process. They do not have to qualify for any preferences, nor are they required to be on the program wait list. CMHA maintains separate records of these admissions.

The following are examples of types of program funding that may be designated by HUD for families living in a specified unit:

A family displaced because of demolition or disposition of a public or housing project;

A family residing in a multifamily rental housing project when HUD sells, forecloses or demolishes the project;

For housing covered by the Low Income Housing Preservation and Resident Home-ownership Act of 1990;

A family residing in a CMHA owned property converted to RAD under Choice Mobility;

A family residing in a project covered by a Project-Based Housing Choice Voucher Program HAP Contract at the end of the initial HAP Lease/Contract term; and

A non-purchasing family residing in a HOPE 1 or HOPE 2 project.

in accordance with the method specified in the Administrative Plan.

Local Preferences

Local preferences will be used to select families from the wait list. Households may qualify for more than one preference and will receive the points for each. CMHA has selected the following system to apply local preferences:

- Families that have been designated as eligible for assistance under HUD's Disaster Housing Assistance Program (DHAP). ** 50 points
- Referrals of disabled persons referred by Living Arrangements for the Developmentally Disabled (LADD) up to 150 referrals. **35 points
- Referrals of disabled persons referred by the Center for Independent Living Options (CILO) up to 75 referrals. ** 35 points
- HUD funded Family Unification Program (FUP) Voucher ** 35 points
- Canceled voucher preference for applicant families whose vouchers were recalled due to insufficient funding. **75 points
- Displaced preference for voucher families who have been terminated from the program as a result of insufficient funding. ** 85 points
- Displaced preference for Asset Management/LIPH families in a hard to house situation or RAD conversion of AM/LIPH unit or due to demo/disposition of units. ** 80 points
- Referrals for Temporary and/or Permanent Relocation assistance from Asset Management Services, RAD or Non-RAD unit. **80 points
- Referral from Asset Management/LIPH when a family or individual cannot be housed because of extenuating circumstances. **80 points
- Referral from Strategies to End Homelessness up to 1150 referrals. ** 30 points
- Veteran preference. 35 points
- Referrals for Youths aging out of foster care age 18-24: Youth referred for assistance by Lighthouse Youth Services or Hamilton County Job and Family Services who were residents of a state-run foster care system within twelve months of the onset of adulthood or emancipation up to 100 referrals. ** 30 points
- ~~Youths aging out of foster care age 18-24: Youth who can verify that they were residents of a state-run foster care system within twelve months of the onset of adulthood or emancipation up to 100 referrals. ** 30 points~~
- Referral of homeless families from Cincinnati Public Schools up to 25 referrals. ** 32 points
- Mainstream Preference - Referrals or direct applications from families who are composed of one or more non-elderly person with disabilities (which may

include additional members who are not non-elderly persons with disabilities) who are:

- Transitioning out of institutional and other segregated settings
 - At serious risk of institutionalization
 - Currently experiencing homelessness
 - Previously experienced homelessness and currently a client in a permanent supportive housing or rapid rehousing project or at risk of experiencing homelessness up to referrals. **40 points
- Foster Youth Independence Initiative: The population eligible to be assisted with funding under this notice are youth certified by Ohio Jobs and Family Services as meeting the following conditions:
 - Has attained at least 18 years and not more than 24 years of age;
 - Left foster care, or will leave foster care within 90 days, in accordance with a transition plan described in section 475(5)(H) of the Social Security Act at age 16 or older; **and**
 - Is homeless^[1] or is at risk of becoming homeless^[2]. ** 40 points

^[1] **Homeless** refers to the population included in the definition of this term at 24 CFR 578.3. ² **At Risk of Becoming Homeless** means the population defined as “At Risk of Homelessness” at 24 CFR 576.2.

**** Referrals will be accepted from CMHA Special Admissions, Mainstream, Asset Management/LIPH, Asset Management Services, Relocation, DHAP, HUD funded FUP, Youths aging out of foster care, ~~FUP~~, Foster Youth Independence Initiative; LADD, HUD VASH, **Strategies to End Homelessness**, CILO and Cincinnati Public Schools regardless of whether a family is on the regular voucher wait list, regardless of whether the regular CMHA tenant based voucher wait list is open or closed, consistent with 24 CFR 982.206 (c).

CMHA will admit families who qualify under the Extremely Low Income limit to meet the income-targeting requirement, regardless of preference.

G. FINAL VERIFICATION OF PREFERENCES [24 CFR 982.207]

CMHA will verify that a family claiming an applicant preference qualifies for the preference based on the family’s circumstances.

The family must also qualify for the claimed preference(s) at the time of application to the wait list.

If verification results in a change of preference status, the applicant will be notified of their failure to qualify for the preference. The preference will be removed and the family placed back on the wait list in the appropriate order.

H. Special Programs

CMHA will maintain a separate wait list for its Moderate Rehab, NED2, Mainstream each Project Based Voucher Project, RAD Choice Mobility and HUD VASH programs. Referrals will be received for these programs in accordance with program regulations. Applicants will be ranked according to date and time of referral.

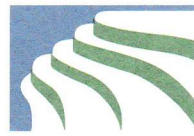


STRATEGIES TO END HOMELESSNESS

P-3 – Healthcare Leveraging Commitment Attachment

Page 1 Attachment Guide

Pages 2-11 Healthcare Leverage Commitment letters



Greater Cincinnati
**Behavioral
Health Services**

Our Work is Life Changing

Fred Heyse
Board President/Chair

Jeff O'Neil
President/CEO

Administrative Office
1501 Madison Rd.
Cincinnati, OH 45206
513-354-5200
TTY 513-569-4727
FAX 513-354-7115

www.gcbhs.com

Equal Opportunity Employer

October 12, 2022

Greater Cincinnati Behavioral Health Services agrees to provide mental health and recovery based services to participants in Tender Mercies Unsheltered PSH Project. The value of these services is estimated at \$187,200. The date these services will be provided will be as of the start date of the proposed project, Tender Mercies Unsheltered PSH, for three years.

Catherine Engle, LPCC-S

Catherine Engle, LPCC-S
Mental Health Services Director, GCBHS
513-608-0084



EXECUTIVE OFFICE
2600 Victory Parkway
Cincinnati, OH
45206-1171
Phone: (513) 751-7747
Fax: (513) 751-8107
www.talberthouse.org

October 14, 2022

Kevin Finn, President/CEO
Strategies to End Homelessness, Inc
2368 Victory Parkway Suite 600
Cincinnati, OH 45206

RE: Healthcare Leverage Letter FY2022 SUN TH/RRH

Talbert House is a nonprofit agency that provides Mental Health, Substance Abuse, and Primary Care services to low-income individuals and families in the Greater Cincinnati area. Talbert House will provide access to outpatient behavioral health and medical services for all program participants in FY2022 SUN TH/RRH who qualify and choose those services. The services are primarily funded through Medicaid and valued at \$579,000. These services will be provided from July 1, 2023, through June 30, 2026.

Sincerely

Neil Tilow, President/CEO
Talbert House



Fred Heyse
Board President/Chair

Jeff O'Neil
President/CEO

Administrative Office
1501 Madison Rd.
Cincinnati, OH 45206
513-354-5200
TTY 513-569-4727
FAX 513-354-7115

www.gcbhs.com

Equal Opportunity Employer

October 13, 2022

Kevin Finn, President/CEO

Strategies to End Homelessness, Inc

2368 Victory Parkway Suite 600

Cincinnati, OH 45206

RE: Healthcare Leverage Letter FY2022 SUN TH/RRH

Greater Cincinnati Behavioral Health (GCB) is comprehensive behavioral healthcare organization that provides Mental Health and Addictions treatment as well as other recovery based services to individuals and families in the Greater Cincinnati area. GCB will provide access to outpatient mental health and addictions treatment services for program participants in FY2022 SUN TH/RRH who qualify and choose those services. The services are primarily funded through Medicaid and valued at \$324,000 in total for the three year grant term, for up to 45 individuals per year. These services will be provided from July 1, 2023, through June 30, 2026.

Sincerely,

Catherine Engle

Catherine Engle, LPCC-S

Director of Mental Health Services

Greater Cincinnati Behavioral Health Services



October 13, 2022

Kevin Finn, President/CEO
Strategies to End Homelessness, Inc
2368 Victory Parkway Suite 600
Cincinnati, OH 45206

RE: Healthcare Leverage Letter FY2022 SUN TH/RRH

Dear Mr. Finn:

Cincinnati Health Network (CHN) is a Federally Qualified Health Center that provides medical, behavioral, and case management services to individuals experiencing homelessness or living with HIV/AIDS in the Tri-State Area. CHN will provide access to outpatient behavioral health and medical services for all program participants in FY2022 SUN TH/RRH who qualify and choose those services. The services are primarily funded through Managed Care Services (Medicaid) and valued at \$145,960.00 for the total cost for services for up to 135 individuals. These services will be provided from July 1, 2023, through June 30, 2026.

Sincerely



Brian VanderHorst, CEO
Cincinnati Health Network
513-961-0600





October 17, 2022

Kevin Finn, President/CEO
Strategies to End Homelessness, Inc
2368 Victory Parkway Suite 600
Cincinnati, OH 45206

RE: Healthcare Leverage Letter FY2022 SUN TH-RRH

Anthem Blue Cross and Blue Shield of Ohio is proud to be a part of the Next Generation of Medicaid managed care in Ohio focused on the whole health of our members, families, and the communities in which we serve. Beginning on December 1, 2022, Anthem BCBS will provide services in Hamilton County to qualified households, including those experiencing homelessness and housing instability. A strategic partnership with Strategies to End Homelessness, Inc provides the opportunity for Anthem BCBS to deliver better care to our members, provide greater value to our partners, and help improve the health of our communities.

For participants choosing Anthem BCBS as their Medicaid provider in the FY2022 SUN Scattered-Site PSH HSV-SV program, Anthem BCBS will provide healthcare navigation services, direct funding for qualified housing supports, direct workforce development and employment supports, transportation assistance, and community connections to achieve improved health outcomes.

The leveraged in-kind services and financial investments are estimated at a value of \$745,000 for up to 150 members. These services will be provided from July 1, 2023, through June 30, 2026.

Sincerely,

A handwritten signature in cursive script that reads "Greg LaManna".

Greg LaManna
President & CEO Anthem BCBS of Ohio Medicaid



October 12, 2022

4138 Hamilton Avenue
Cincinnati, OH 45223

513.761.1480
caracole.org

Kevin Finn, President/CEO
Strategies to End Homelessness, Inc
2368 Victory Parkway Suite 600
Cincinnati, OH 45206

CEO

Linda Seiter

PRESIDENT

Lee Ann Conard,
RPh, DO, MPH

VICE PRESIDENT

Charla B. Weiss, PhD

SECRETARY

Wendy Carpenter

TREASURER

Rick Kay, CPA

BOARD OF DIRECTORS

Darnell Pierre Benjamin

Lee Bower

Michael Butler

Esly S. Caldwell, MD

Kevin T. Celarek

Erin Davis, MPA

Christopher Deabler

Heric Flores

William R. Gallagher

Sean J. Guilfoile

Mark Haggard

Corinne E. Lehmann,
MD, MEd

Annie Lewis, MHA

Duane Lewis, DMD

Estelle McNair

Lydia J. Morgan

Anar Patel, MD, MS

B. Keith Roberts

Thorsten Schroeder

Ranisha Smith, MPS

Tyrina R. Taylor, MPH

Chris Thalgott

Matthew D. Wenker, MD

Tammy Miller Wohl,
BSN, RN, MHA

PAST PRESIDENTS

Melissa Lanier

Richard L. Buchanan

Ann Mootz

Mary Ellen Heintz

Kathleen Byrne

Linda Seiter

John R. Gillespie

Kathleen E. Cox

James C. Jackson

Rick Kay

Bernard L. McKay

Stephen J. Peterson

Jim Goetz

Don Clowe

RE: Healthcare Leverage Letter FY2022 SUN TH-RRH

Dear Kevin,

Caracole is a nonprofit organization that provides comprehensive HIV prevention, housing and case management services in the Greater Cincinnati Area. We have a long history of service provision for persons experiencing homelessness in Hamilton County.

Caracole will provide sexual health education, HIV testing, harm reduction services and prevention tools, as well as and pre-exposure prophylaxis (PrEP)] for all program participants in FY2022 SUN Scattered-Site PSH HSV-SV who qualify and choose those services. The services are primarily funded through the Ohio Department of Health and Hamilton County Public Health and valued at \$60,000. These services will be provided from July 1, 2023, through June 30, 2026.

Sincerely,

Linda Seiter

CEO



October 12, 2022

4138 Hamilton Avenue
Cincinnati, OH 45223

513.761.1480
caracole.org

Kevin Finn, President/CEO
Strategies to End Homelessness, Inc
2368 Victory Parkway Suite 600
Cincinnati, OH 45206

CEO

Linda Seiter

PRESIDENT

Lee Ann Conard,
RPh, DO, MPH

VICE PRESIDENT

Charla B. Weiss, PhD

SECRETARY

Wendy Carpenter

TREASURER

Rick Kay, CPA

BOARD OF DIRECTORS

Darnell Pierre Benjamin

Lee Bower

Michael Butler

Eslly S. Caldwell, MD

Kevin T. Celarek

Erin Davis, MPA

Christopher Deabler

Heric Flores

William R. Gallagher

Sean J. Guilfoile

Mark Haggard

Corinne E. Lehmann,
MD, MEd

Annie Lewis, MHA

Duane Lewis, DMD

Estelle McNair

Lydia J. Morgan

Anar Patel, MD, MS

B. Keith Roberts

Thorsten Schroeder

Ranisha Smith, MPS

Tyrina R. Taylor, MPH

Chris Thalgott

Matthew D. Wenker, MD

Tammy Miller Wohl,
BSN, RN, MHA

PAST PRESIDENTS

Melissa Lanier

Richard L. Buchanan

Ann Mootz

Mary Ellen Heintz

Kathleen Byrne

Linda Seiter

John R. Gillespie

Kathleen E. Cox

James C. Jackson

Rick Kay

Bernard L. McKay

Stephen J. Peterson

Jim Goetz

Don Clowe

RE: Healthcare Leverage Letter FY2022 SUN Scattered-Site PSH HSV-SV

Dear Kevin,

Caracole is a nonprofit organization that provides comprehensive HIV prevention, housing and case management services in the Greater Cincinnati Area. We have a long history of providing services for persons experiencing homelessness in Hamilton County.

Caracole will provide sexual health education, HIV testing, harm reduction services and prevention tools, as well as and pre-exposure prophylaxis (PrEP)] for all program participants in FY2022 SUN Scattered-Site PSH HSV-SV who qualify and choose those services. The services are primarily funded through the Ohio Department of Health and Hamilton County Public Health and valued at \$50,000. These services will be provided from July 1, 2023, through June 30, 2026.

Sincerely,

Linda Seiter

CEO



EXECUTIVE OFFICE
2600 Victory Parkway
Cincinnati, OH
45206-1171
Phone: (513) 751-7747
Fax: (513) 751-8107
www.talberthouse.org

October 14, 2022

Kevin Finn, President/CEO
Strategies to End Homelessness, Inc
2368 Victory Parkway Suite 600
Cincinnati, OH 45206

RE: Healthcare Leverage Letter FY2022 SUN Scattered-Site PSH HSV-SV

Talbert House is a nonprofit agency that provides Mental Health, Substance Abuse, and Primary Care services to low-income individuals and families in the Greater Cincinnati area. Talbert House will provide access to outpatient behavioral health and medical services for all program participants in FY2022 SUN Scattered-Site PSH HSV-SV who qualify and choose those services. The services are primarily funded through Medicaid and valued at \$579,000. These services will be provided from July 1, 2023, through June 30, 2026.

Sincerely

Neil Tilow, President/CEO
Talbert House



Fred Heyse
Board President/Chair

Jeff O'Neil
President/CEO

Administrative Office
1501 Madison Rd.
Cincinnati, OH 45206
513-354-5200
TTY 513-569-4727
FAX 513-354-7115

www.gcbhs.com

Equal Opportunity Employer

October 13, 2022

Kevin Finn, President/CEO

Strategies to End Homelessness, Inc

2368 Victory Parkway Suite 600

Cincinnati, OH 45206

RE: Healthcare Leverage Letter FY2022 SUN Scattered-Site PSH HSV-SV

Greater Cincinnati Behavioral Health (GCB) is comprehensive behavioral healthcare organization that provides Mental Health and Addictions treatment as well as other recovery based services to individuals and families in the Greater Cincinnati area. GCB will provide access to outpatient mental health and addictions treatment services for program participants in FY2022 SUN Scattered-Site PSH HSV-SV who qualify and choose those services. The services are primarily funded through Medicaid and valued at \$720,000 in total for the 3 year grant term, for up to 100 individuals per year. These services will be provided from July 1, 2023, through June 30, 2026.

Sincerely,

Catherine Engle

Catherine Engle, LPCC-S

Director of Mental Health Services

Greater Cincinnati Behavioral Health Services



October 13, 2022

Kevin Finn, President/CEO
Strategies to End Homelessness, Inc
2368 Victory Parkway Suite 600
Cincinnati, OH 45206

RE: Healthcare Leverage Letter FY2022 SUN Scattered-Site PSH HSV-SV

Dear Mr. Finn:

Cincinnati Health Network (CHN) is a Federally Qualified Health Center that provides medical, behavioral, and case management services to individuals experiencing homelessness or living with HIV/AIDS in the Tri-State Area. CHN will provide access to outpatient behavioral health and medical services for all program participants in FY2022 SUN Scattered-Site PSH HSV-SV who qualify and choose those services. The services are primarily funded through managed care services (Medicaid) and valued at \$108,119.00 for the total cost for services for up to 100 individuals. These services will be provided from July 1, 2023, through June 30, 2026.

Sincerely



Brian VanderHorst, CEO
Cincinnati Health Network
513-961-0600



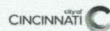
October 17, 2022

OH-500 Special NOFO Planning Workgroup
c/o Strategies to End Homelessness
2368 Victory Parkway, Suite 600
Cincinnati, OH 45206

RE: Letter of Support for OH-500 Application to the FY22 CoC Special NOFO to Address Unsheltered and Rural Homelessness through the CoC Program

Strategies to End Homelessness (STEH) is the Continuum of Care (CoC) Lead Agency and Unified Funding Agency for Cincinnati/Hamilton County OH-500 CoC. The CoC Board designated a special planning workgroup comprised of persons with lived expertise and a variety of other stakeholders to develop the plan and priorities for the FY22 CoC Special NOFO application and project list. Throughout August and September 2022, STEH facilitated several planning meetings that began with introducing the CoC Program and Special NOFO and concluded with finalizing the priorities for the application. The Special NOFO planning workgroup is comprised of the following people/affiliation, which includes 8 people with lived experience, 2 of which were also engaged as a member of their affiliated organization. *Note: Names with an asterisk were not voting members and participated as facilitator or in an advisory capacity only:*

Name	Affiliation
Aisha Tzillah	City of Cincinnati
Amanda Rodriguez	Greater Cincinnati Behavioral Health Services
Catherine Engle	Greater Cincinnati Behavioral Health Services
Charles Washington	Lived Experience
David Siders	Cincinnati Library
Desi McPherson	Lived Experience
Georgine Getty	Our Daily Bread
Jamie Hummer*	Strategies to End Homelessness, Applicant
Jennifer McEvilley*	Strategies to End Homelessness, Applicant
Josh Spring	Cincinnati Homeless Coalition
Kevin Finn*	Strategies to End Homelessness, Applicant
Maia Murray	Lived Experience
Marissa Reed	Cincinnati Center City Development Corporation
Matthew Horejs	Shelterhouse Volunteer Group
Megan Jones	Greater Cincinnati Behavioral Health Services
Paula Brehm-Heeger	Cincinnati Library
Russell Winters	Tender Mercies
Samanya Ferguson-Taylor	Lived Experience
Suzanne Dawson	Lived Experience
Talid Boycan	Lived Experience



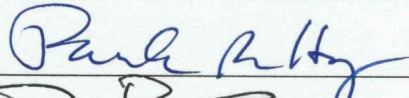
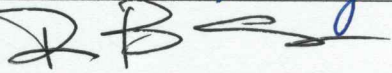
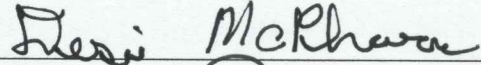
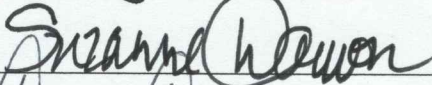
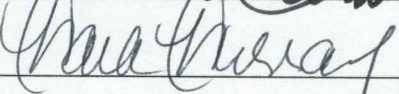
Andy Hutzel	Over the Rhine Community Housing
Maria Collins	Hamilton County
Elizabeth Elliott	Shelterhouse Volunteer Group
Bonita Campbell	Lighthouse Youth and Family Services
Cheri Larsen	Hamilton County

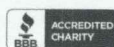
Membership for the Planning Group was formed through open invitation and by recruiting members of currently operating community planning groups. All planning groups encourage participation of persons with lived expertise including The Youth Advisory Council, Racial Equity Core Team, Built for Zero Team and various CoC Board workgroups and committees.

The above-named members support the application and rank list submitted by Strategies to End Homelessness. We are grateful for the opportunity to come together to develop this shared vision of how to innovatively address unsheltered homelessness in our community.


For any questions, please contact Kevin Finn at KFinn@end-homelessness.org.

Sincerely,

Name	Lived Experience?	Signature	Date
Paula Brehm Hoegge	NO		10/17/22
DAVID B. SIDERS	NO		10/17/22
Desi McPherson	YES		10/17/22
SUZANNE DAWSON	YES		10/17/22
Maria Murray	YES		10/17/22

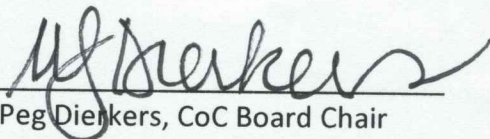


OH-500 Continuum of Care Board Co-chair:



 Andy Hutzel, CoC Board Chair
 Over the Rhine Community Housing
 10/17/22

 Date



 Peg Dienkers, CoC Board Chair
 Bethany House Family Services
 10/17/2022

 Date



Cincinnati Hamilton County Continuum of Care Unsheltered NOFO Plan to Address Unsheltered Homelessness

a.Leveraging Housing Resources

1) Development of new units and creation of housing opportunities.

The plan includes two new permanent housing projects that will be available for individuals and families experiencing unsheltered homelessness, including one Scattered Site PSH program and one Site-based PSH program that will serve 126 individuals or families; both with units fully funded with resources other than CoC/ESG. The plan also includes a TH/RRH project to provide another quick response housing option for individuals experiencing unsheltered homelessness.

The site-based PSH project will be operated by a long-time community partner and current CoC PSH provider, Tender Mercies. Tender Mercies owns a residential building that will be available to house chronically homeless individuals living unsheltered. Tender Mercies is using the building as leverage therefore providing their own subsidy. Funding requested through this NOFO will be used for case management, peer support, life skills, employment assistance, benefit acquisition, and wrap around services connection. This project will bring 26 new units of PSH online that are ready to be filled as soon as funding is available for operating and services costs. Coordinated Entry will work with Tender Mercies and outreach programs to quickly fill these units as these entities have extensive experience with filling other similar projects. Tender Mercies specializes in providing permanent supportive housing to formerly homeless adults with severe and persistent mental illness; therefore, mental health treatment services and case management are available onsite. This project was ranked as the highest priority by the CoC NOFO planning workgroup. Some benefits of this project that were discussed during the process is the immediate availability of housing in a difficult market, the sense of community fostered by Tender Mercies site-based housing model, and the data that shows higher rates of recidivism for the target population who are housed in scattered-site PSH. The property is in downtown Cincinnati and within walkable distance to many social service agencies, a grocery store, a large park and more.

The funding requested for the scattered-site project will support case management, peer support, life skills, & other individualized supportive services for 100 single and family units annually. Our local Public Housing Authority, Cincinnati Metropolitan Housing Authority (CMHA), has submitted a Stability Voucher Registration of Interest for the PHA Stability Voucher Program that will fund 100% of the scattered-site PSH subsidy. CMHA and STEH have written commitments to partner in operating these programs. If CMHA does not receive adequate SVs through HUD's allocation process, STEH will use a portion of an existing allocation of Housing Choice Vouchers from CHMA to STEH to subsidize the units using an already-established homeless preference referral process. Although the option to use HCVs is available to us, SVs are preferred for this project because the flexibilities, waivers, and mandatory and permissible prohibitions in the SV program make it a better fit for the targeted population. The scattered-site PSH project will be in operation immediately upon availability of funds. Planning will begin immediately upon notification of award, as there is an established process for developing a prioritization and referral process and for partnering in administering assistance through the HCV and EHV programs. Services to be provided in the project include case management,

housing search, employment assistance, benefit acquisition, education resources, and wrap around services including connections to Behavioral Health and Medical community partners. The Scattered-Site PSH project has letters of commitment from healthcare providers including Greater Cincinnati Behavioral Health (GCB) who provides mental health and substance abuse treatment; Talbert House who provides mental health treatment, substance abuse treatment, and primary care medical services to children and adults; Caracole who provides HIV/AIDS care and prevention services; and Cincinnati Health Network (CHN) who provides healthcare services to those experiencing homelessness.

Although the TH/RRH project selected by the community planning workgroup does not provide leveraged housing, it does provide significant leveraged resources and the percentage of leveraged units in aggregate for the three housing projects, far exceeds the desired 50% identified in the Special NOFO. The CoC Special NOFO planning workgroup selected the TH/RRH project because of the need for additional temporary immediate housing options for the unsheltered population.

2) Landlord Recruitment

The CoC has an existing robust network of landlords who provide housing to those experiencing homelessness with acute needs throughout the CoC geographic area. The CoC values client choice and equity, therefore the community has worked diligently to ensure housing placements occur in the entire geographic area; with only one zip code in the geographic area not being represented in CoC permanent housing placements. The CoC's Racial Equity Plan includes goals around analyzing and improving placements in diverse neighborhoods throughout the entire geographic region of the CoC. Retention of the existing network is primarily due to quality mediation and collaboration efforts between community partner agencies providing services and the landlords providing affordable and safe housing.

Historically, the CoC has utilized some modest landlord incentives to recruit new landlords to the system including utilizing new funding and special waivers to provide bonus payments to landlords who rent to the homeless and at-risk population. STEH was awarded funding for a Landlord Risk Mitigation Fund in 2020 that was instrumental to CoC programs in engaging 13 new landlords who operate hundreds of units in the area. Using various resources including private funds, the CoC hopes to improve on this effort with an increase in funding to continue to recruit partners. In addition, STEH has worked with a leadership program called "C-Change" which pairs a group of emerging leaders with a non-profit to address a community problem. C-Change is working with STEH to develop marketing materials and strategies to help the community better market CoC programs to a larger group of property owners. These materials will be customized for both landlords and housing service providers to assist in the education and formation of partnerships. C-Change and STEH will also collaborate on training housing service providers on allowable expenses to leverage existing contracts that could financially incentivize landlords in partnering with the CoC, increase the Landlord Risk Mitigation fund through private donations, and facilitate Landlord Engagement and Recognition events.

The CoC also has a Landlord Committee, made up of CoC partner agencies, that identifies strategies for recruiting and retaining landlords. Through the work of this committee, in collaboration with STEH, the CoC elected to adopt a new software system called Padmission to assist with landlord recruitment and developed a job description for a new Property Engagement Manager position to serve the CoC. STEH was awarded a grant through Anthem Healthcare to bring Padmission to the community, which will be used to quickly connect landlords, case managers and participants in housing programs, accelerating access to housing in the community. STEH is now interviewing candidates for the Property Owner Engagement Manager, who will further development and implement a strong property owner engagement and retention program for the CoC, as well as help get Padmission off the ground locally. This person(s) will act as a point of contact for property manager/owners with tenants in CoC housing programs, advocate on behalf of housing programs with property manager/owners, organize appreciation and/or recruitment events for property manager/owners and prospective property manager/owners and educate community partners and property manager/owners on the benefits of the Property Engagement Program, including the use of Padmission. With the implementation of a centralized landlord database, the CoC will have the ability to collect various data points to analyze and improve the community's landlord recruitment and retention efforts. Padmission has reporting capabilities that include data on increased participation of landlords, number of units available, location of units, quality of units and qualitative data where participants can provide feedback through the system.

b. Leveraging Healthcare Resources.

The plan includes three new permanent housing projects that will be available for individuals and families experiencing unsheltered homelessness, including one Scattered Site PSH program, one Site-based PSH program and one TH/RRH program for a total of 171 new permanent housing beds. Both PSH programs and the TH-RRH program will work closely together to ensure people can maintain their housing. All the housing programs have access to a wide variety of leveraged healthcare services.

The CoC prioritizes client choice, therefore leverage letters were received from multiple partner agencies to show options for healthcare. However, participants have the choice to also utilize services not identified in letters of commitment. The CoC encourages all program participants to engage in healthcare services, but it is not a requirement for assistance under these projects.

The scattered-site PSH program and TH-RRH have received leverage letters from various healthcare providers throughout the community committing to provide healthcare services for all eligible participants who choose their services. Greater Cincinnati Behavioral Health (GCB) is a nonprofit organization that provides mental health and substance abuse treatment services to low-income individuals and families in the Greater Cincinnati area. GCB will provide access to outpatient mental health and substance abuse treatment services including screenings and assessments, counseling, case management, intervention, medication/psychiatric services, payee/benefit management and education and prevention services. These services are primarily

funded through Medicaid and valued at up to \$720,000 for PSH scattered site and \$324,000 for TH-RRH annually. Talbert House is a non-profit organization that provides Mental Health Treatment, Substance Abuse Treatment and Primary Care services to low-income individuals and families in the Greater Cincinnati area. Talbert House committed to provide access to outpatient behavioral health and medical services to participants including screenings and assessments, counseling, case management, intervention, medication, psychiatric services, education and prevention services, wellness and physicals, healthcare related testing and screening including STD/HIV/HEP, diagnosis and treatment, immunizations, and acute healthcare visits. These services are primarily funded through Medicaid and valued at up to \$579,000 for PSH scattered site and \$579,000 for TH-RRH programs annually. Cincinnati Health Network (CHN) is a Federally Qualified Health Center that provides medical, behavioral, and case management services to individuals experiencing homelessness or living with HIV/AIDS in the Tri-State area. CHN will provide access to outpatient behavioral health and medical services including physicals, healthcare testing including HIV/AIDS testing, medication, and mental health and substance use disorder screenings. They have multiple standalone clinics in the community, operate a mobile medical van that travels to sites, and have offices within local homeless shelters/provider agencies including Shelterhouse Emergency Shelter, Caracole, and Center for Respite Care's medical respite facility. These services are primarily funded through Medicaid and valued at up to \$108,119 for PSH scattered site and \$145,960 for TH-RRH programs annually. Caracole is a non-profit organization that provides comprehensive HIV prevention, housing, and case management services in the Greater Cincinnati area. Caracole will provide sexual health education, HIV testing, harm reduction, and prevention tools, and pre-exposure prophylaxis (PreP) for program participants. These services are primarily funded through the Ohio Department of Health and Hamilton County Public Health and valued at up to \$50,000 for PSH Scattered-Site and up to \$60,000 for TH-RRH.

Tender Mercies' site-based PSH project has received leverage letters from GCB committing to provide healthcare services for all eligible participants who choose their services. GCB provides mental health and substance abuse treatment services to low-income individuals and families in the Greater Cincinnati area. GCB will provide access to outpatient mental health and substance abuse treatment services including screenings and assessments, counseling, case management, intervention, medication/psychiatric services, payee/benefit management and education and prevention services. These services are primarily funded through Medicaid and valued at up to \$187,200 for Tender Mercies' Site Based PSH project annually.

c. CoCs Current Strategy to Identify, Shelter, and House Individuals and Families Experiencing Unsheltered Homelessness.

(1) Current Street Outreach Strategy

The OH-500 CoC currently has 4 full-time outreach teams, each tailored to specific needs:

- Youth Outreach Team, Lighthouse Youth and Family Services focusing on unsheltered youth

- PATH Team, Greater Cincinnati Behavioral Health Services focusing on unsheltered individuals with serious mental illness
- GeneroCity513, Greater Cincinnati Behavioral Health Services focusing on unsheltered homelessness in the downtown area, and
- Community Outreach Division, Cincinnati VA Medical Center focusing on unsheltered veterans

Each participates in HMIS and Coordinated Entry. Street outreach covers 100% of the CoC's geographic area and is conducted 7 days a week. The four teams meet monthly at the Homeless Outreach Group meeting to discuss the By-Name List and conduct case conferencing to coordinate strategies to engage those experiencing unsheltered homelessness and connect to low barrier and temporary housing as well as rapidly place into permanent housing. Currently, 79% of clients active in Street Outreach programs have completed a coordinated assessment for housing placement, therefore particular focus is placed on individuals with the highest needs, vulnerabilities, and those most difficult to engage. STEH Coordinated Entry staff attend the By-Name-List meetings to ensure housing opportunities are offered efficiently to all clients experiencing unsheltered homelessness. Outreach teams keep a list of all active and recent encampments which are reviewed as well. The monthly Homeless Outreach Group provides a space for staff from STEH, street outreach, shelters, public library, law enforcement, soup kitchens, and community service agencies to work collaboratively to address the needs of unsheltered persons in the geographic area.

Additionally, the CoC has a mobile app, "Street Reach," which enables the public anywhere in the CoC's geography to notify our Central Access Point (CAP) hotline of the location of a person sleeping unsheltered so outreach teams can quickly deploy to the location and engage in services. All street outreach teams have mobile access to complete the Coordinated Entry assessment tool for housing when and where the person chooses to engage with services. The CoC has a policy and process in place that allows for a phased assessment for individuals who are hesitant to engage. If a person refuses to answer one or more assessment questions, this does not affect referral options available to them, unless that information is needed to determine eligibility for a particular project.

Street Outreach teams are trained on various evidence-based practices that assist with engaging those experiencing unsheltered homelessness with high vulnerabilities in a culturally appropriate way. The CoC utilizes the Housing First model to ensure that housing interventions are offered to all community members experiencing homelessness regardless of barriers and needs. A key principle of Housing First is the Harm Reduction "Stages of Change" best practice to treatment options. Harm Reduction is designed to lessen the negative social and/or physical consequences associated with various human behavior, including drug use and sexual activity without requiring abstinence. Harm Reduction recognizes that those unable or unwilling to stop can still make positive changes to protect themselves and others. An essential evidence-based practice utilized by all outreach workers to assist clients with moving through stages of change is Motivational Interviewing. Motivational Interviewing empathetically assists participants in finding and maintaining motivation to change behavior and accept interventions; with Street Outreach this is often used to motivate those experiencing unsheltered homelessness to accept temporary housing

and permanent housing interventions. Finally, Street Outreach is trained and utilizes Trauma Informed Care; a person-centered, culturally appropriate best practice approach that uses inclusive language and the acknowledgement that more likely than not, every individual encountered has experienced some form of trauma including but not limited to intergenerational and systemic trauma. Other evidence-based practices that are utilized and/or supported through connections to partner organizations include: SOAR for expedited income applications through the Social Security Administration, Supportive Employment, Medication Assisted Treatment (MAT), Critical Time Intervention (CTI) approach for individuals newly acclimating to independent living, and Assertive Community Treatment (ACT) model for individuals needing intensive specialized case management services.

The CoC outreach teams have an intentional strategy to hire people with lived experience to conduct outreach. Currently, the PATH team has three Outreach Workers, and the VA team has two with lived experience of homelessness. This peer support component is crucial in providing empathetic and culturally appropriate interventions to those experiencing unsheltered homelessness.

(2) Current Strategy to Provide Immediate Access to Low-Barrier Shelter and Temporary Housing for Individuals and Families Experiencing Unsheltered Homelessness.

The CoC outreach teams have a direct connection to shelters and transitional housing so that people experiencing unsheltered homelessness can have immediate access and options to temporary accommodations when they are ready to accept it. The CoC's largest street outreach team has offices within the CoC's largest shelter provider, so people experiencing unsheltered homelessness can easily access both services if desired. Additionally, the Central Access Point (CAP) coordinated entry helpline has specialized services and training so the Veteran outreach team can connect veterans experiencing unsheltered homelessness to Veteran and non-Veteran specific shelter or an appropriate Grant and Per Diem Transitional Housing setting quickly. This includes Bridge Housing that rapidly connects Veterans to permanent housing interventions, Service Intensive Housing that provides more intensive stabilization services, Clinical Housing that provides on-site substance use treatment, and Hospital to Homes housing for Veterans being discharged from the hospital in need of respite. More than 90% of veterans calling the CAP line can be placed in an emergency or temporary placement. The Youth Outreach team is operated by the same organization that operates the only youth specific shelter in the geographic area, and they can make direct referrals to the shelter to quickly connect youth experiencing unsheltered homelessness to open shelter beds. All shelters emphasize inclusivity of the LGBTQ+ demographic with all staff required to attend specific training, provided by Lighthouse Youth and Family Services to all community partners. Other population specific shelter options include domestic violence shelters, shelters that can accommodate seniors and those with physical and mental disabilities, shelters that have mental health and substance use treatment resources on-site, and low-barrier shelters that have no restrictions on criminal history.

In September of 2022, the CAP helpline expanded its hours to accommodate outreach teams' early morning schedules, when they are most often able to find people and connect them to

housing and shelter. This change will positively affect how many people sleeping unsheltered will be able to access shelter and other resources. In addition to Street Outreach staff transporting clients to temporary destinations, the CoC has identified transportation as a barrier to access and added free transportation services to assist people to get to the shelter when they do not have the means to travel.

(3) Current Strategy to Provide Immediate Access to Low Barrier Permanent Housing for Individuals and Families Experiencing Unsheltered Homelessness.

All street outreach teams have mobile access to complete the Coordinated Entry assessment tool for housing when and where the person chooses to engage with services. This process allows for quick access to the Coordinated Entry process, and inclusion in the prioritization process for permanent housing interventions. When people living unsheltered are matched to housing, their outreach worker and supervisor are immediately notified so they can connect with the person and get them engaged with the housing provider quickly.

All but one permanent housing project in the CoC operates with a Housing First approach (the one being a voluntary sober living facility but otherwise Housing First). The CoC's Housing First programs are highly successful; in the previous operating year, 13% of households served in RRH were referred by street outreach and 80% of residents exited to a permanent housing destination. The CoC's PSH programs have an even higher success rate; 22% of households served in PSH were referred by street outreach and 85% were successfully exited to permanent destinations or remain stably housed. Before being housed, the project will provide case management and housing search assistance. Once housed, services to be available will also include employment assistance, benefit acquisition, and wrap around services connection, according to the identified needs by the participants in collaboration with the PSH or RRH housing providers.

In 2021, the CoC implemented a pilot Progressive Engagement Housing project aimed at quickly housing people with the most severe service needs when there is no other more suitable housing program available. This Housing First person-centered approach to ending unsheltered homelessness customizes assistance to each person's needs and frequently assesses what works best for them in their specific situation with options to increase level of housing intervention if necessary. The need for PSH far outweighs the current supply, and this flexible model allows the CoC to respond quickly to the needs of people highest on the prioritization list with available permanent housing and tailored services. The community has been tracking this pilot project for almost 2 years and is now working on plans to roll out the elements that have been found to be most successful, including ongoing in-depth assessment of need for transfer to a longer-term subsidy and wrapping services around participants who were assessed to need PSH while in crisis but ended up stabilizing once RRH was provided.

d. Updating the CoCs Strategy to Identify, Shelter, and House Individuals Experiencing Unsheltered Homelessness with Data and Performance.

STEH employs Data Analysts to analyze and review data and outcomes on a regular basis. Our Data Analysts also benefit from a 5-year partnership with Data Analytics company 84.51 to not only analyze HMIS data, but to also bring that data together with data from other sources (e.g., ERA data) to better understand the issue of homelessness in our community. This work seeks to target resources toward preventing and reducing the length of time people experience homelessness, including unsheltered homelessness. STEH staff have presented at both the NHSDC and NAEH conferences on this work.

Street Outreach is fully integrated in the CoC's Coordinated Entry System. All Street outreach staff complete the Coordinated Entry (CE) assessment tool to assist in determining appropriate level of housing intervention and they enter the results in the HMIS CE project. Over the last few years, the PATH team has incorporated a medical component in its outreach strategy and includes a physician that attends outings with outreach staff to provide necessary medical care to people experiencing unsheltered homelessness. Additional partnerships like this one will be pursued with this funding for expanded outreach capacity to include the medical and behavioral health screening component. Currently, about 50% of those experiencing unsheltered homelessness are in the downtown area and these individuals are seen more often than in other geographic areas in the CoC. The expansion of street outreach will provide additional capacity that is necessary for the CoC to target resources in areas less frequented by street outreach programs. Using data and performance outcomes such as geographic areas most frequented and longest average length of stay by geographic area, the CoC will determine what areas of the community to focus the additional capacity. The CoC has a Homeless Outreach Workgroup where law enforcement and healthcare service providers participate. However, the CoC will continue to engage new partners in outreach such as additional local law enforcement, the criminal justice system, healthcare services, and libraries in areas where unsheltered homelessness is increasing.

The Cincinnati Center City Development Corp. (3CDC) is a 501(c)(3), tax-exempt, private, non-profit corporation. Its mission and strategic focus are to strengthen the core assets of the community by revitalizing and connecting the Central Business District and Over-the-Rhine (OTR). The CoC works closely with 3CDC to address unsheltered homelessness. 3CDC engaged Community Solutions to work with stakeholders on the Built for Zero program to end unsheltered homelessness in the CoC. Data is reviewed monthly on unsheltered homelessness in-flow, aging into chronicity, received CE entry referral, successful exits to subsidized housing, successful exits to other housing, assessed vs. needs assessment, and recidivism. Data is reviewed post-housing placement for people previously on the street to identify any trends or gaps in service delivery to target. Aftercare and continuity in services has been identified through this process as area for improvement. Funding provided through this award would allow for an extended "warm hand-off" period to ensure participants are acclimated in housing prior to concluding connections with outreach workers.

The Central Access Point (CAP) has expanded hours to better serve people living unsheltered and to offer a direct line to street outreach workers in the early hours when people sleeping outside are most easily located. Specific data points we plan to collect and utilize to improve service delivery are number of people experiencing unsheltered homelessness calling CAP, and

the number of unsheltered callers able to be immediately placed in shelter or other temporary location.

In addition, an innovative project proposed in this NOFO response is the Navigation Center, which would provide easy access for people living unsheltered to maintain connections to essential services, such as Street Outreach workers, mental health case management, and housing case management. A barrier to accessing housing swiftly with the unsheltered homeless population is that they are transient and therefore often difficult to locate. This centralized location will provide a consistent space for housing providers and street outreach workers to meet with those experiencing unsheltered homelessness in a safe and secure environment. The CAP line could also be housed there, providing in person access to centralized shelter, low-barrier shelter, and temporary accommodations, in a way not currently available. Currently only 26% of clients active in a Street Outreach program call CAP for shelter placement; the Navigation Center would be crucial to providing quick access to low barrier temporary placement. A data point to be tracked for this project will be the number of people experiencing unsheltered homelessness that access the Center.

Finally, The Winter Shelter Homeless Outreach Partnership project proposes to use funds to hire a team of four Case Managers and one Housing Stability Specialist within the Winter Shelter, which is temporary wintertime shelter capacity for people coming directly off the streets. This partnership will assist clients that are normally unsheltered in quickly connecting to traditional year-round shelter services, or directly to housing. Once housed, the Housing Stability Specialist would provide additional supportive services to ensure housing placements are successful. Data points for analysis are number of households that remain stable after intervention, and number of people exiting unsheltered homelessness to permanent housing and/or traditional shelter.

The expanded street outreach capacity will assist the outreach teams in rapidly accessing permanent housing or low barrier shelter by having a direct connection to Coordinated Entry. Three proposed permanent housing projects will provide new housing options prioritizing people experiencing unsheltered homelessness, including both Scattered Site and Site Based PSH and TH/RRH. Data points that will be reviewed on a regular basis relevant to permanent housing are: number of people successfully exited from a street outreach project to either shelter, transitional housing or permanent housing; reduction in average length of time spent unsheltered; number of unsheltered homeless completing a VI-SPDAT and becoming “document ready”, and reduction of chronic households experiencing unsheltered homelessness.

e. Identify and Prioritize Households Experiencing or with Histories of Unsheltered Homelessness.

The projects funded under this NOFO will prioritize people who are unsheltered or have a history of living unsheltered for assistance. During the winter months, the CoC has adopted prioritization policies that prioritize permanent housing programs for people with a history of or

people currently living unsheltered. This policy allowed the community to temporarily target the most vulnerable for permanent housing. The CoC will utilize a similar prioritization policy for the permanent housing programs and will be able to reach many more people with the services only programs funded under this NOFO, resulting in a drastic decrease in unsheltered homelessness. Coordinated Entry uses a custom prioritization list populated in HMIS that counts street outreach stays, encounters, and length of homeless episodes that prioritizes those experiencing homelessness for housing. All outreach programs enter their encounter notes in HMIS which makes this process possible.

All housing programs funded under this NOFO will operate fully with a Housing First approach and will be low barrier. The CoC acknowledges that documentation collection is a barrier to housing for those experiencing unsheltered homelessness therefore no additional criteria or documentation will be required beyond basic HUD or CoC criteria for the projects funded under this NOFO. The CoC has also collaborated with the local Housing Authority to reduce the burden of document collection to access Housing Choice Vouchers; resulting in the least restrictive documentation requirements for those experiencing homelessness that Housing Authorities can allow.

The Expanded Street Outreach Capacity project will add 10 new street outreach workers, resulting in better system navigation services being available to people living unsheltered. A medical component was added to the existing street outreach teams and the community will expand on this component under this NOFO, resulting in improved access to healthcare for those experiencing unsheltered homelessness. Many of these positions will be peer support positions, assisting people with a wide array of concerns such as substance abuse, veteran services, families, youth/LGBTQ, people exiting the criminal justice system, the elderly and mental health. This project will expand the ability to better navigate people to shelters and housing, resulting in a significant decrease to unsheltered homelessness.

The proposed Winter Shelter Homeless Outreach Partnership project will also add capacity to our largest shelter's Winter Shelter to provide increased case management and system navigation services to people sleeping in the Winter Shelter, who live unsheltered during warmer months. Embedded in the Winter Shelter, there is an existing medical clinic and behavioral health team that those who were otherwise living unsheltered can access as well. The Winter Shelter Homeless Outreach Partnership project will also fund a Housing Stability Specialist who will focus on helping recently housed individuals (mostly previously chronic) stay housed.

The final project the CoC is requesting under this NOFO is a Navigation Center. If funded, this will be a one-stop shop for people to go to access housing, services, and shelter resources such as the Central Access Point (CAP) hotline, contact/meet their street outreach or permanent housing case manager, complete the Coordinated Entry assessment, check on housing leads, and much more. The project will have 24/7 staffing, security, and hospitality for people to find temporary reprieve, and would allow people living unsheltered to get out of the elements, feel safe from violence, and find a more stable footing to make their next step towards shelter and housing. Additional community partners would be present here, such as mental health and addictions, medical, social connections, and connections to social services including assistance with

accessing identification resources, food, etc. to further assist people in finding housing and stability within their communities.

f. Involving Individuals with Lived Experience of Homelessness in Decision Making.

Involving Individuals with Lived Experiencing of Homelessness in Service Delivery and Decision Making

Individuals and families experiencing homelessness, particularly those who have experienced unsheltered homelessness, are meaningfully and intentionally integrated into the CoC decision-making structure. There are 2 dedicated voting seats for people with lived experience on the CoC Board, known locally as the Homeless Clearinghouse. This Board is the authorized body to approve policy and make final decisions for the continuum. The most recent version of the Board's Strategic Plan includes an emphasis on meaningful involvement of people with lived experience of homelessness, including unsheltered homelessness. The CoC has 8 working groups that specialize in specific populations/areas of homeless services: Homeless Outreach, Shelter, Veterans, Family, Youth, Rapid Re-Housing, Permanent Supportive Housing, and Coordinated Entry. Each of these groups encourage and recruit people with lived experience to join and participate in the policy making, process improvement, and data review of their specific area of expertise. Some of the groups hold annual meetings and focus groups that encourage those with lived experience to attend. Every year, multiple focus groups are held around the community for people currently experiencing homelessness including unsheltered homelessness to gather feedback on the Coordinated Entry process. These groups are held in-person at a central location and facilitated to allow quality participation. The results of the focus groups are then brought back to the CoC Coordinated Entry Work Group to identify gaps in services, areas for improvement, and to implement meaningful changes.

Homeless and Housing Community providers are encouraged to include those with lived experience in their decision making and hiring practices. All CoC recipients are required to have at least one person with lived experience on their Agency Board and they must submit annual narratives to Strategies to End Homelessness (STEH), the CoC Lead Agency, on how they have incorporated those with lived experience in program development and hiring of their CoC programs. Many of the CoC funded agencies have those with lived experience, including unsheltered homeless, on their staff. STEH has adopted a statement on all job postings to encourage people with lived experience to apply and encourages all partner agencies to adopt a similar statement: "STEH is committed to diversity in hiring and to ensuring that our agency will reflect the demographics of the population we serve. We encourage qualified applicants who have lived experience of homelessness, hunger, and poverty to submit resumes". In addition to ongoing efforts to hire people with lived experience, STEH has budgeted funding to be set aside to fairly compensate people with lived experience who participate in planning and decision-making boards on an ongoing basis. STEH currently has funding to hire up to 16 people for this purpose.

The CoC's engagement of people with lived experience achieved its highest level of participation to date when formulating a response to this NOFO. Twenty-five percent of the

participants in the NOFO planning group that approved the final list of projects consisted of people with lived experience including representation from multiple significant groups: unsheltered homelessness, chronic homelessness, youth, LGBTQ, and families. Meetings were held in person at a central location on a bus line with the opportunity to join virtually as well to provide easy access for people with lived experience. Compensation was provided for those with lived experience, as well as a meal to further reduce any barriers to participation. To ensure participants with lived experience of homelessness felt confident in contributing their ideas openly through this process, the first meeting was spent in large part orienting everyone to the task of the group and included a plain language presentation on what the CoC is and does, and what the Unsheltered NOFO was about, as well as requirements and flexibilities it offered.

Multiple other opportunities currently exist for people with lived experience, and they are highly encouraged and sought out to provide their invaluable expertise to the planning, priority setting and decision-making processes. One such group that has been meeting for over a year and has an intentional strategy to include people with lived experience in a meaningful way is the Racial Equity Core Team. This group meets monthly (often more) to discuss and work on our community's Strategic Action Plan to address racial inequities in and around the homelessness system centered around five strategic priorities: Cross Sector Collaboration, Eviction/Homelessness Prevention/Landlord Engagement, Latino Homelessness, CoC Operations and Training. The group is authorized by the CoC Board (Clearinghouse) to develop policies and identify priorities, influencing decision making processes of the Clearinghouse. The group also has a designated seat on the Clearinghouse Steering Team. This group recruits and provides compensation to those currently and formerly experiencing homelessness. These individuals have voting and decision-making authority on local policies and priorities.

g. Supporting Underserved Communities and Supporting Equitable Community Development.

In 2021, OH-500 underwent a large-scale Racial Equity initiative led by Racial Equity Partners. This process included three primary activities: community wide assessment of racial equity and homelessness, training and capacity building, and racial equity action planning. The assessment included facilitating focus groups of people with lived experience, conducting key informant interviews, surveying providers, completing a data analysis, and reviewing community policy. This analysis showed a slight disparity in service delivery to Latinx people when comparing their prevalence in the general community to their rate of accessing the homeless services system. Unlike the rate being higher for Black/African Americans in the homeless system compared to the general population, Latinx people were underrepresented by a significant percentage in the homelessness population. Addressing Latinx homelessness became a Strategic Priority in our community Action Plan to address racial inequities. Steps included in this plan are: gather data and map the process of housing access for Latinx and undocumented clients, identify where Latinx clients are already being served and determine programs most often used by Latinx clients, coordinate with Project Connect to determine what school districts serve large populations of Latinx families, partner/hold listening sessions with local Latinx-serving social

service agencies, and connect with Latino leaders in the community--the chamber, church leaders. Since the development of this goal, the existing CoC Racial Equity Core Team has engaged and recruited service providers with a focus on the Latinx community to join the committee to assist in moving forward with accomplishing the goal of understanding the unique dimensions of homelessness among Hispanic/Latinx people and developing a strategic response to Latinx homelessness; a population that is disproportionately underserved in our homeless system.